

Effective Data Visualization Do's and Don'ts

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PUBLIC

Effective Data Visualization Do's and Don'ts

*"...a **visual** display of the **most important** information needed to **achieve** one or more **objectives**; consolidated and arranged on a **single screen** so the information can be monitored **at a glance**"*

Stephen Few

*"An effective dashboard is the product not of cute gauges, meters and traffic lights, but rather of informed design: more science than art, **more simplicity than dazzle**. It is, above all else, about communication"*

Stephen Few

Effective Data Visualization Do's and Don'ts

Visual design is about **solving problems** and providing elegant solutions

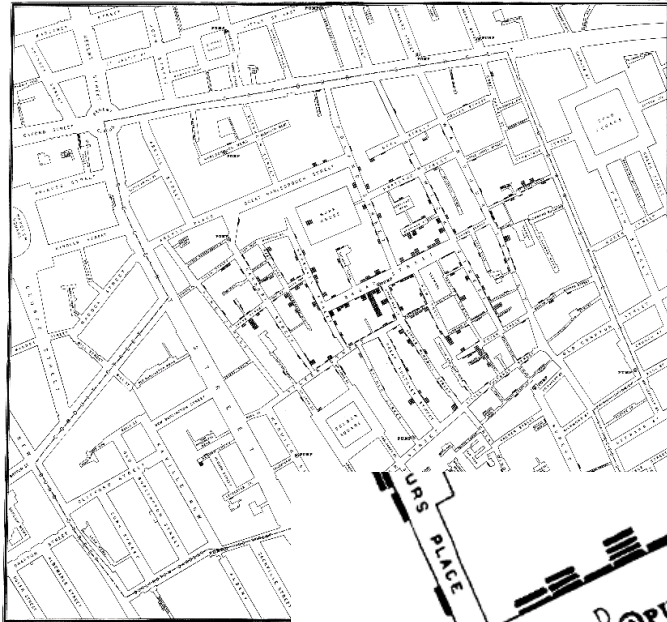
Good design means never having to say “Click Here.”

Effective Data Visualization Do's and Don'ts

Dashboards

- ... are visual displays
- ... should be presented on a **single** screen
- ... should **instantly** accessible
- ... need to **support** the **objectives** of the viewers
- ... should only show **relevant** information
- ... should help to gain an **instant** understanding of the data
- ... should use the space economically

Effective Data Visualization Do's and Don'ts

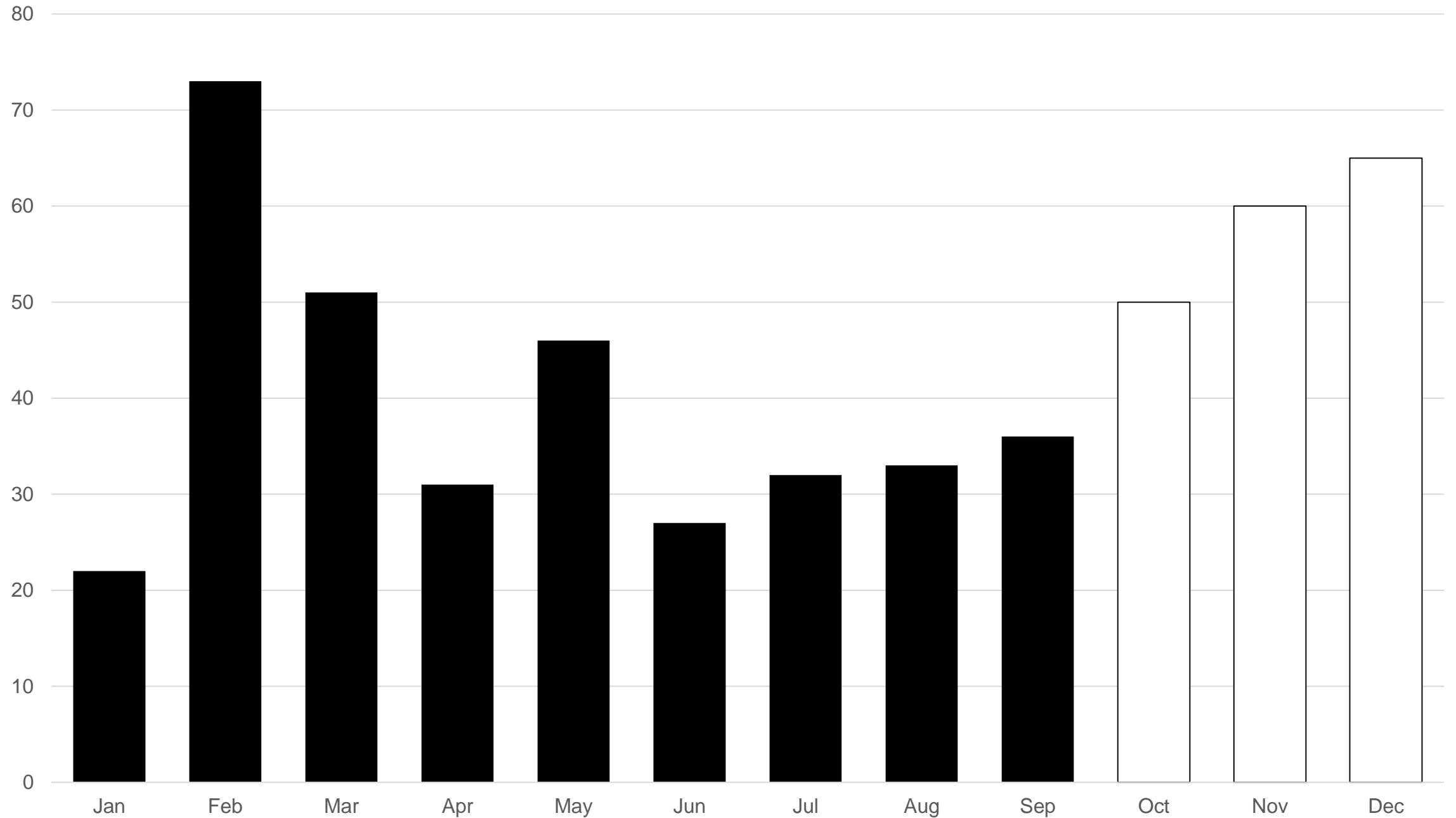


John Snow's (circa 1854) deduction that a cholera epidemic was caused by a bad water pump, circa 1854.

Horizontal lines indicate location of deaths.



Sales Revenue



Requirements & Prototyping

Effective Data Visualization Do's and Don'ts

Requirements & Prototyping

Step 1: Observe and Understand

Use a “Top – Down” approach

- Start with the Problem
 - Why are we creating this visualization ?
- Learn what the associated business goals are
- Identify how the impact can be measured
- Who is the audience for the visualization?

Learn about existing “solutions” to the problem

- Do reports or dashboards already exist ?
- How are people using them ?
- What do people “like” and “don't like” about them ?
- What are the KPIs and related corporate goals?

Effective Data Visualization Do's and Don'ts

Requirements & Prototyping

Step 2: Define

- A KPI represents a metric that is linked to a company goal.
- A KPI should indicate how the company is doing compared to the agreed-upon goals.
- A KPI should have concrete goals and timelines associated with it
- You should be able to articulate how important the KPI is for the overall company success

Effective Data Visualization Do's and Don'ts

Requirements & Prototyping

Step 2: Define

- Who in the organization needs this KPI?
- What is the business problem they are trying to solve when using this KPI?
- How is this KPI defined?
- Where is the data that is relevant for this KPI?
- Are there related KPIs that are often used in combination?
- What are some of the common terms and abbreviations for this KPI?
- How often is the data being updated or calculated for this KPI?
- What is the required granularity for this KPI?
- What are the company goals related to this KPI?
- What are the defined thresholds for this KPI?
- Does the KPI have a particular owner?
- On which organizational level is this KPI being used?
- Which decisions are impacted by this KPI?
- What are the related or supporting measures?
- What are the key influencing factors for this KPI?
- What are the most typical timeframes used for this KPI?

Effective Data Visualization Do's and Don'ts

Requirements & Prototyping

Step 3: Ideate

DATA related requirements

- Define and document all your KPIs and measures
- Outline all required data sources
- Identify potential data model changes

USER INTERACTION related requirements

- How are users going to use the dashboard ? (desktop, tablet, phone)
- How is the navigation path of the user ?
- What user interaction are required ? (Print, Export, Sharing, commenting, exploration, interactivity...)

DASHBOARD DESIGN related requirements

- Overall Layout of the dashboard
- Corporate Identity
- “Design” aspects for consuming data

Effective Data Visualization Do's and Don'ts

Requirements & Prototyping

Step 4: Prototype

- Start with a User Story (short, simple, from the perspective of the business user)
- Leverage a agile methodology and gather feedback frequent
- Consider the different devices and different user interactions
- Create your own library of templates for mockups
- Try to create interactive mockups
- Do not look for the “perfect” product at this stage

Prototyping Software

- Balsamiq (<https://balsamiq.com/products/mockups/>)
 - Mockups; large online library of templates
- Axure (<http://www.axure.com/>)
 - Interactive HTML mockups
- OmniGraffle (<https://www.omnigroup.com/omnigraffle/>)
 - Mac, iPad

Dashboard Design



Dashboards should be kept simple so it is easy to interpret where attention is needed.



1131 x 500 - webdesigndev.com



Source: Google search "Great dashboards", July 20, 2016

Effective Data Visualization Do's and Don'ts

Dashboard Design

Dashboard Design

- Basic Rules
- Structure & Alignment
- Color and Contrast
- Proximity and Similarity
- Consistency, Consistency, Consistency
- Display Media (= Chart type)
- Removing Clutter
- Examples & Checklists

Effective Data Visualization Do's and Don'ts

Dashboard Design – Basic Rules

Number Scaling

- Try to eliminate large number of digits / decimals
- Always include the Scaling factor
- Charts should follow an identical scaling

Units

- Always include Unit information
- Either show once per dashboard or per KPI (based on values)

Always provide Context

- Showing a simple number “does not help” (context is King!)
- Share information, such as the value from last year, Target value, Forecast, ...

Include an Online Help

- Not everyone might know your typical abbreviation

Effective Data Visualization Do's and Don'ts

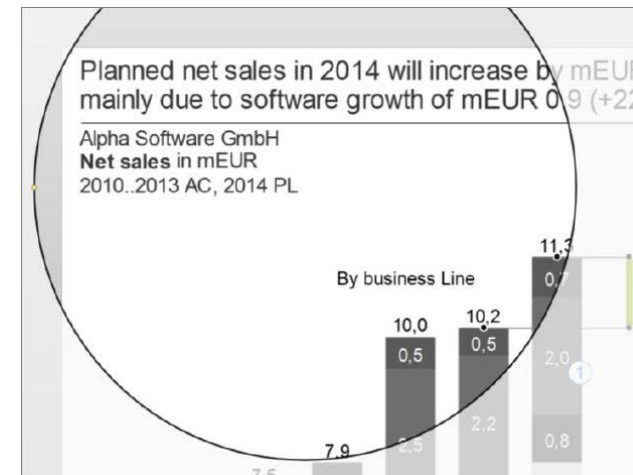
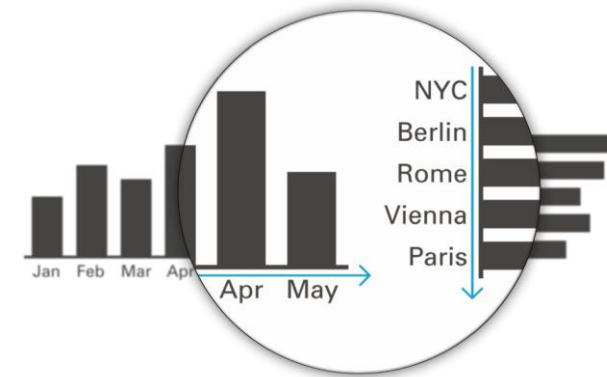
Dashboard Design – Basic Rules

Charts

- Should follow an identical scaling
- Horizontal Structure = Time
- Vertical Structure = Categories / not time based

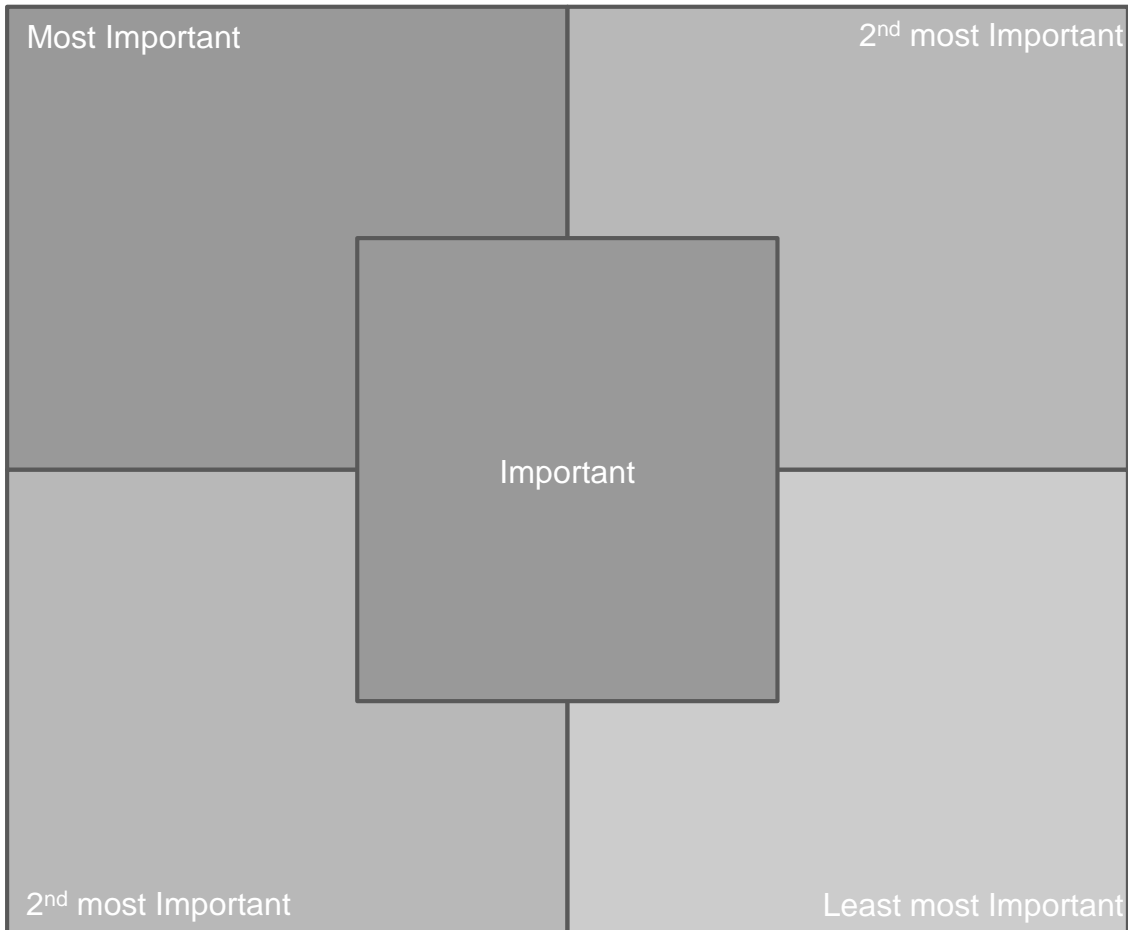
Title / Subtitle

- Should include: measure, time periods



Effective Data Visualization Do's and Don'ts

Dashboard Design – Structure & Alignment



Critical / Broad overview

Details

Specific Actions

Effective Data Visualization Do's and Don'ts

Dashboard Design – Structure & Alignment

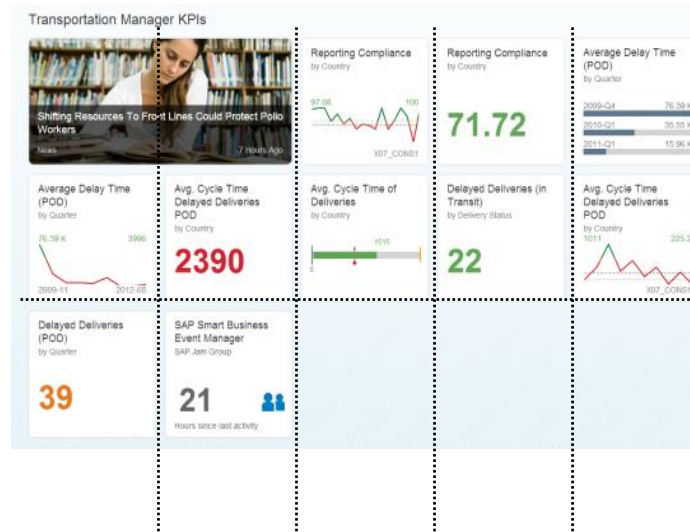
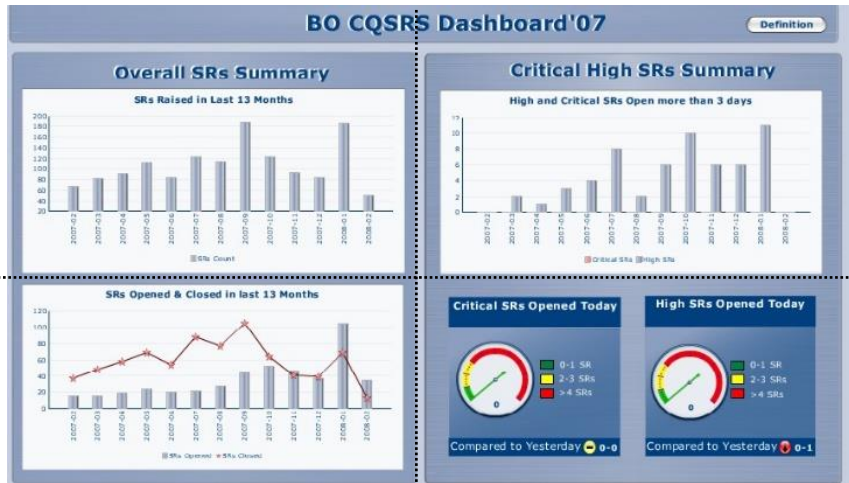
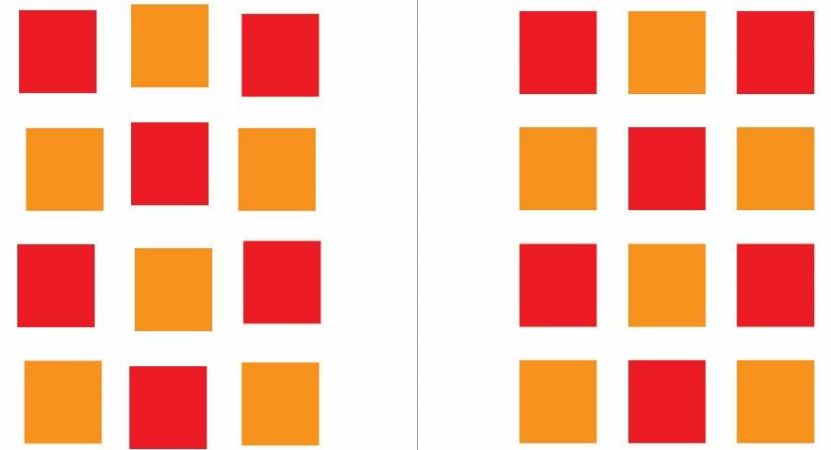
Strong alignment helps to shape the first impression



Effective Data Visualization Do's and Don'ts

Dashboard Design – Structure & Alignment

- Alignment is the backbone of the overall design, giving a the first impression of balance, stability
- Strong alignment helps organize visual elements, reduce eye movement friction
- Imagine containers for all visual elements.
- Make sure all the edges of these containers align with each other.

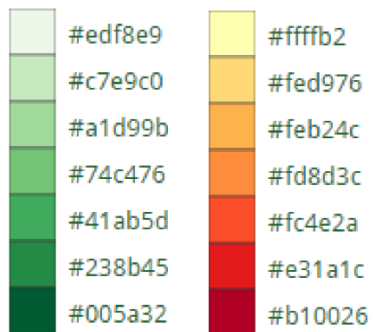


Effective Data Visualization Do's and Don'ts

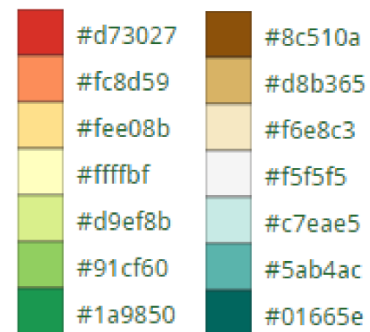
Color & Contrast

- Humans can only differentiate effectively around 7 color steps
- Adding more qualitative colors usually just adds noise....
- **Sequential scheme:** when you are ordering values from low to high.
- **Diverging scheme:** when the values are ordered and there is a critical mid-point (e.g. an average or zero).
- **Categorical scheme:** when data falls into distinct groups (e.g. Products) and therefore requires contrast between adjacent colors.

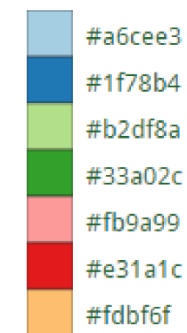
Sequential



Diverging



Qualitative

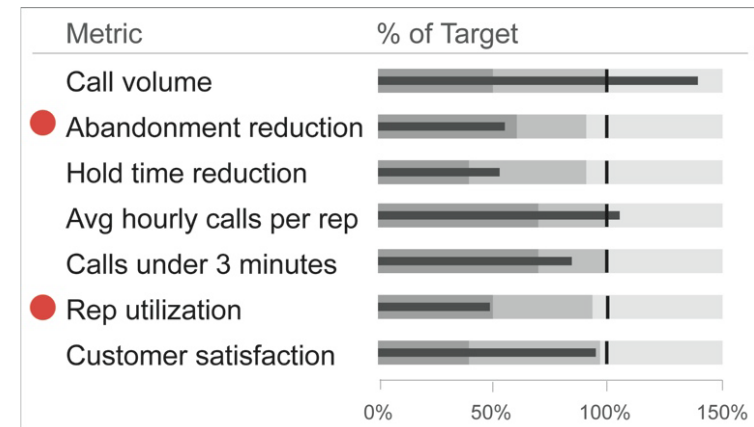
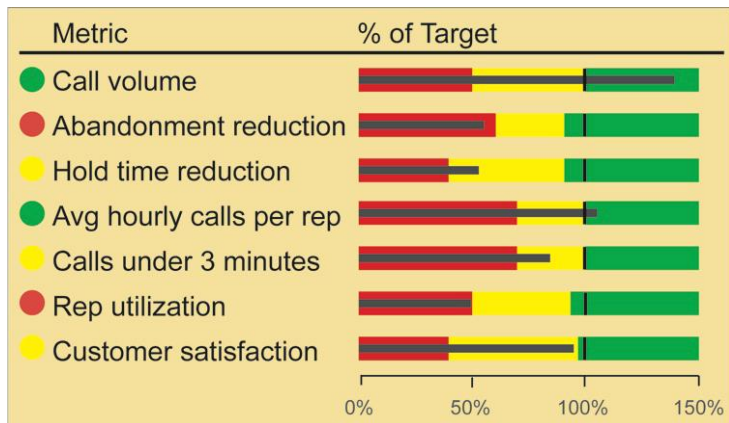


Effective Data Visualization Do's and Don'ts

Color & Contrast

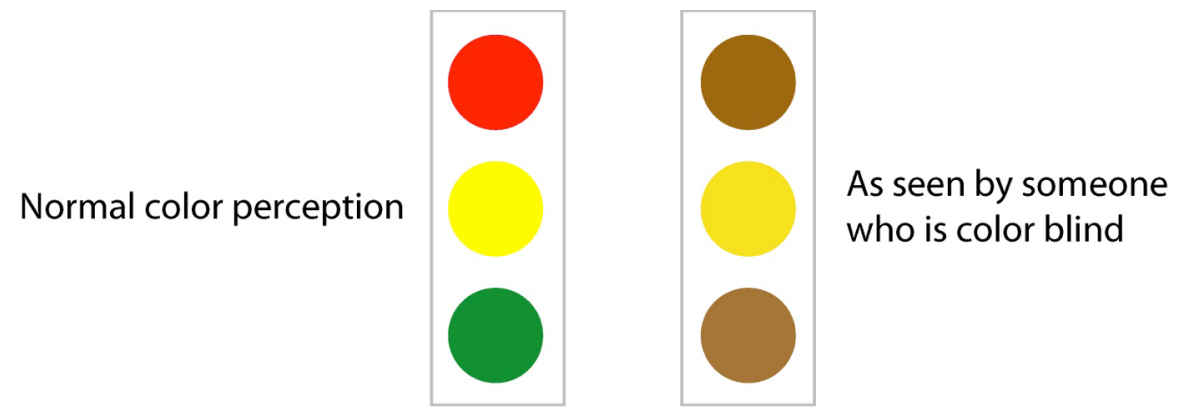
Before using color ask yourself

- Do we need the color ?
- Does the color have any meaning ?



Effective Data Visualization Do's and Don'ts

Color & Contrast

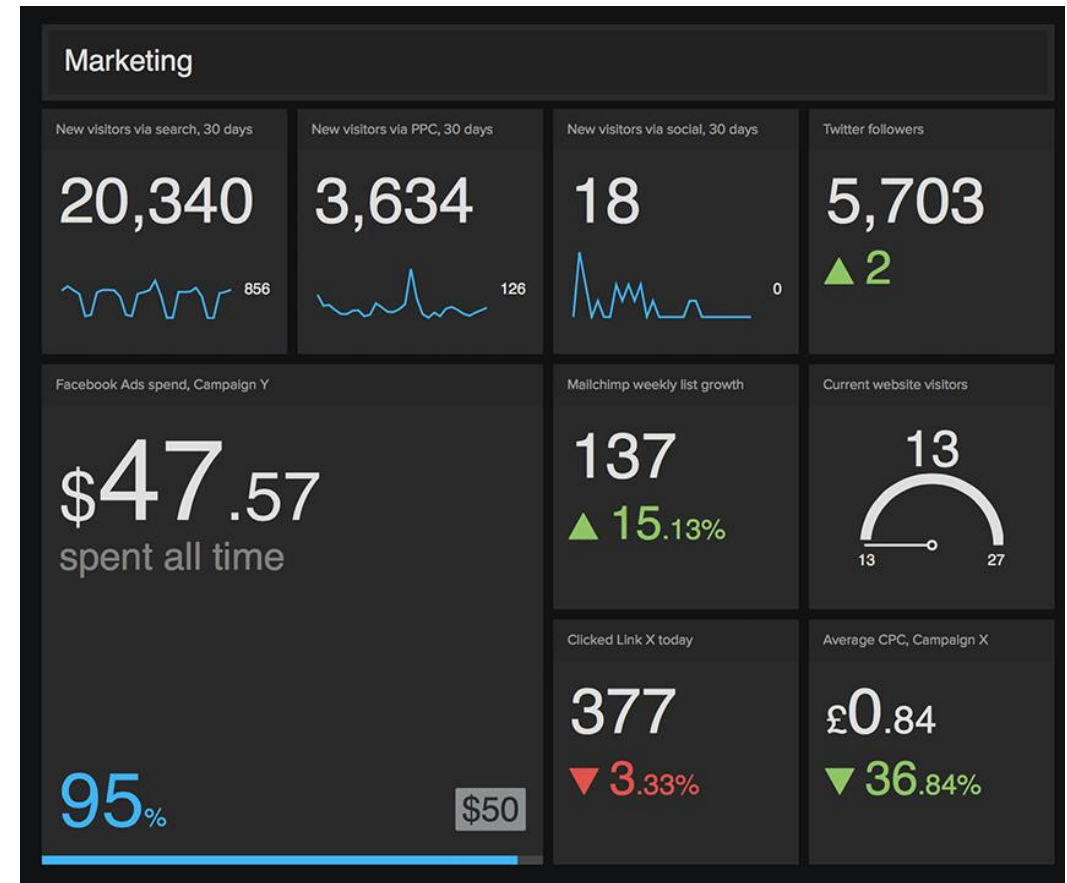


Effective Data Visualization Do's and Don'ts

Color & Contrast

Contrast is what gives your design character

Contrast implies relationship or degree of significance among visual elements



Effective Data Visualization Do's and Don'ts

Color & Contrast

Negative Space

- Background colors (colors that are background to make other colors stand out: dark grey, light grey, white)

Dominant Colors

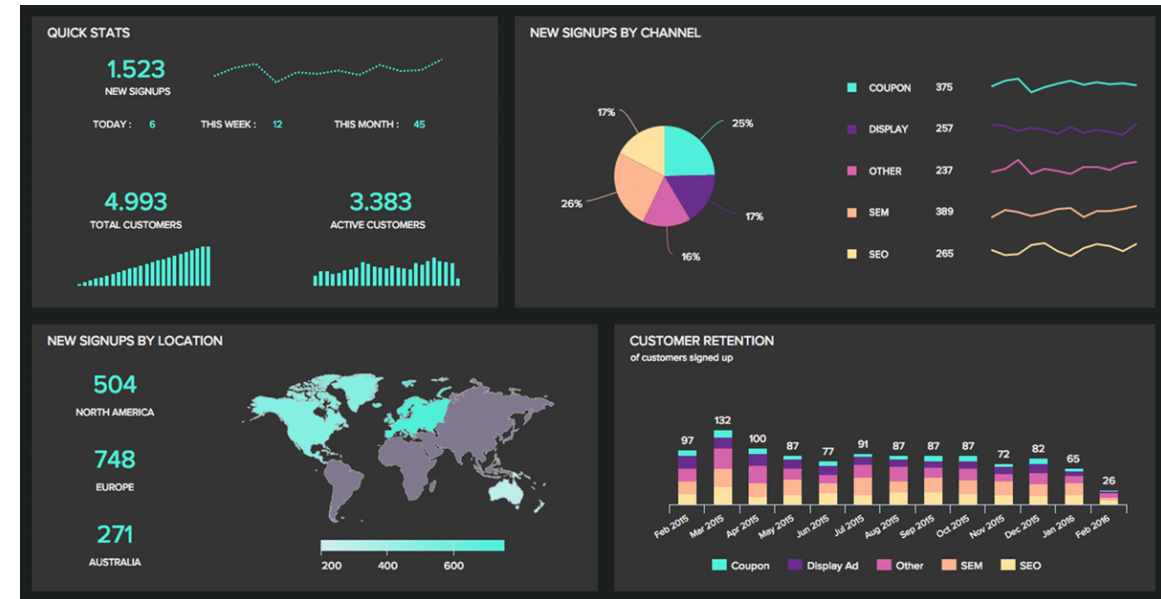
- Can play the role of create negative space or accent color
- A theme color to create an overall impression. This color is usually muted or have low brightness.

Accent Colors

- Call to Actions, Buttons, Highlighted

Semantic Colors

- Red, Green, Orange – indicators of some values. If there are semantic colors consider using less or no accent colors on the same space.

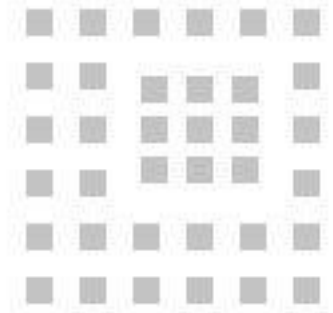
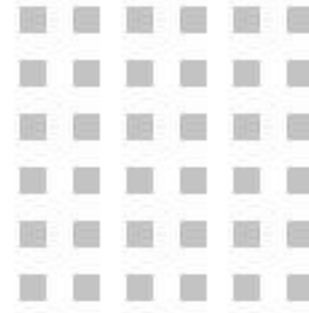


Effective Data Visualization Do's and Don'ts

Proximity and Similarity

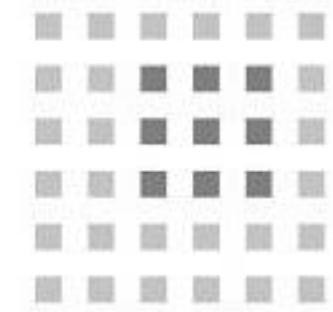
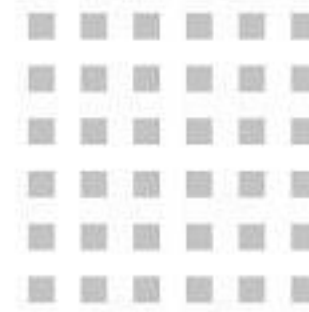
Proximity

- Elements that are placed close together are belonging together
- Addition of “white space” can help to separate items



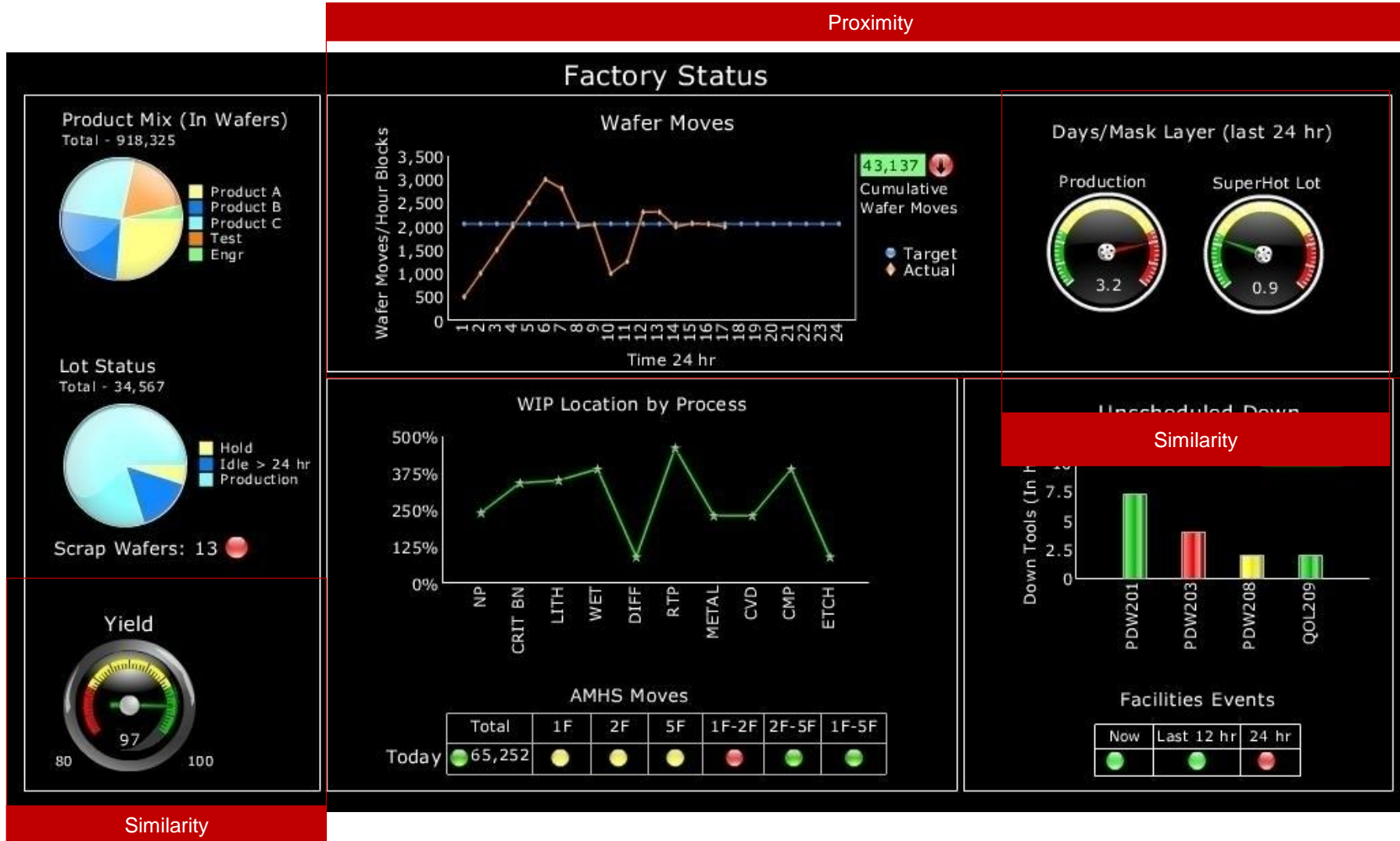
Similarity

- Elements with similar color, shape, size are perceived as being part of one group
- For example: Same size implies equal importance



Effective Data Visualization Do's and Don'ts

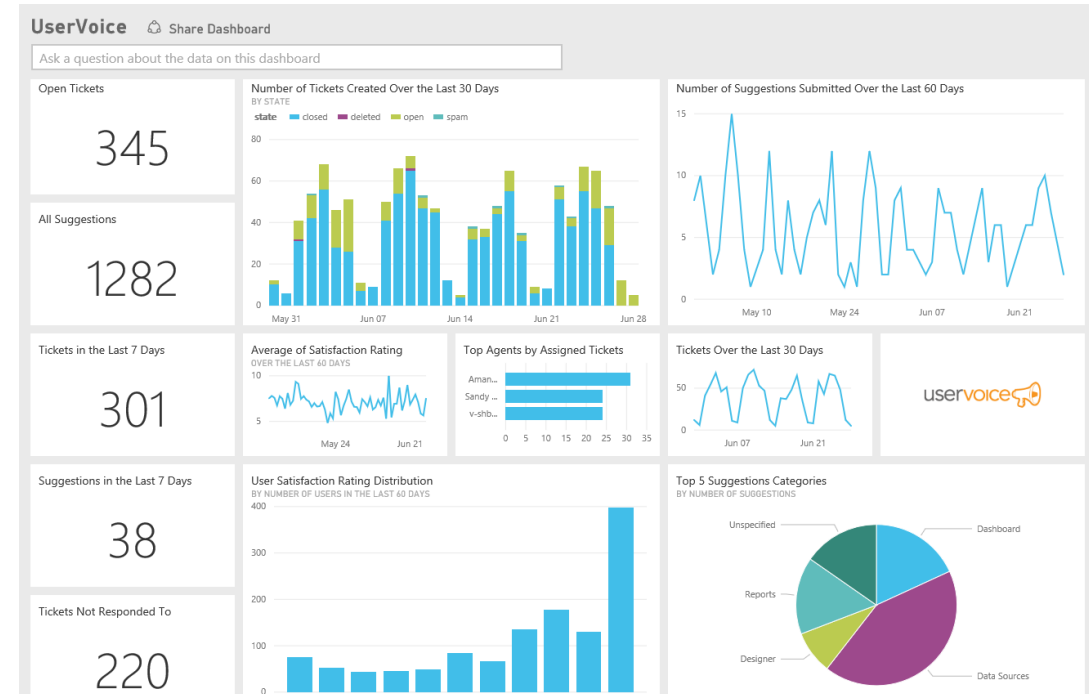
Proximity and Similarity



Effective Data Visualization Do's and Don'ts

Proximity and Similarity

- Using white space is the best for grouping visual elements. Avoid lines and shapes.
- White space needs to be used in consistent amount to create a strong alignment
 - Ex.: gray space between white area makes them easier to read and to focus on.
- Note that the use of negative space and contrast is better than just drawing borders around each chart or text.



Effective Data Visualization Do's and Don'ts

Consistency

Inconsistent Design is the “enemy” of your dashboard users.

Consistent Design allows users to
“**perceive**” and “**consume**” information instead of “**reading**” the dashboard

Consistency

- Using common and consistent terms and Icons / Symbols
- Using consistent navigation paths and options
- Provide “feedback” on actions / clicks
 - Example: Bread Crumb Filter
 - Example: A clicked button with a different color shade
- Allow your users to go “back” > “Undo Button”
- Don't “overwhelm” your users with complex navigation
 - Example: iPhone

Effective Data Visualization Do's and Don'ts

Consistency

Ask Yourself (before moving the production)

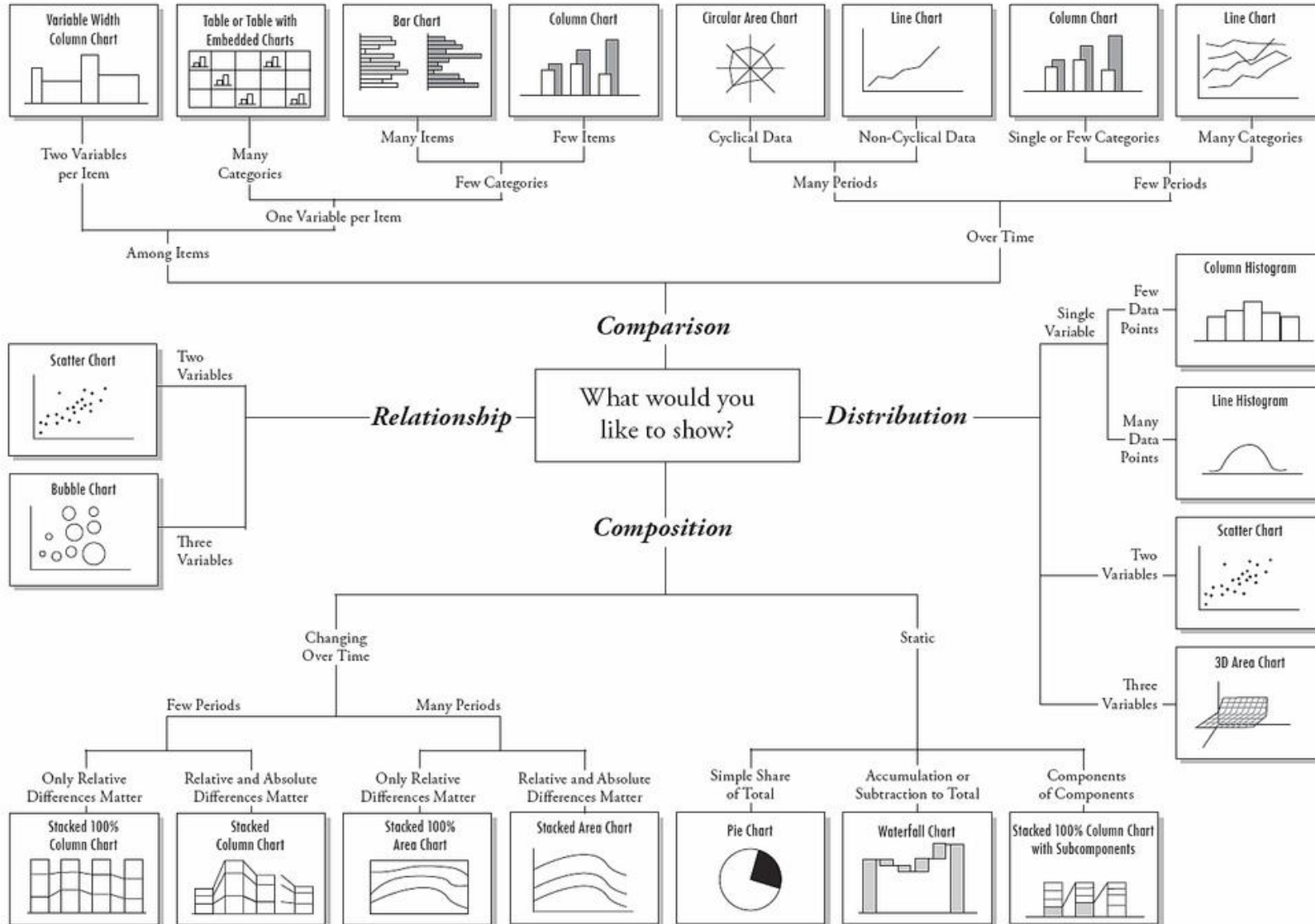
- Is the style of the element in the dashboard maintained across your dashboards ?
- Is the navigation option consistent with your existing dashboards ?
- Are the icons and colors being used correct ?
- Does your user always know where in the overall dashboard he / she is ?
- Does the user have to do “guess” on any of your dialogs?
- Does the user get any confirmation when dialogues are closed?
- How easy can the user “undo” his actions?
- Does the user have to “remember” or can he “recall” things?

[Shneiderman's 8 Golden Rules to Your Interface Designs](#)

Effective Data Visualization Do's and Don'ts

Display Media (= Chart type)

Chart Suggestions—A Thought-Starter



Effective Data Visualization Do's and Don'ts

Display Media (= Chart type)

REMEMBER THIS IMPORTANT NUMBER

23%

Icon Array

Pie/Donut

Bar/Column

CHART CHOOSER 3.0
BY STEPHANIE EVERGREEN

COMPARE 2 OR MORE THINGS

Side by Side, Slopegraph, Back-to-Back, Dot Plot, Dumbbell Dot, Small Multiples

COMPARE TO A TARGET

Benchmark Line, Combo, Bullet Chart, Indicator Dots

SHOW SURVEY RESPONSES

Stacked Bar, Small Multiples, Diverging Bar, Bar/Column, Number & Icon, Nested

THESE ARE THE PARTS OF THIS WHOLE

Pie/Donut, Stacked Bar, Histogram, Tree Map, Map

VISUALIZE OPEN-ENDED COMMENTS

Quote & Pic, Word cloud, Stock photo Rep, Heat Map, Prezi

HEY, THINGS CHANGED OVER TIME

Line, Stacked Column, Deviation Bar, Slopegraph, Dot Plot, Sankey

THIS THING CHANGES WHEN THAT THING DOES

Scatterplot, Draw It

FOR MORE SEE
STEPHANIEEVERGREEN.COM/TAG/STEP-BY-STEP
STEPHANIEEVERGREEN.COM/BLOG
PRESENTING DATA EFFECTIVELY

What data are you using to tell your visual story?

Half the battle in presenting data effectively is to quickly figure out what visual form will make your point. Usually that involves a lot of playing around in Excel, or worse, not even trying and leaving it as a default column chart.

What type of chart will show your insight, and what chart will obscure it? Once you know what people are looking for, and the key piece of information you have, use the chart chooser on the right to pick out your graph.



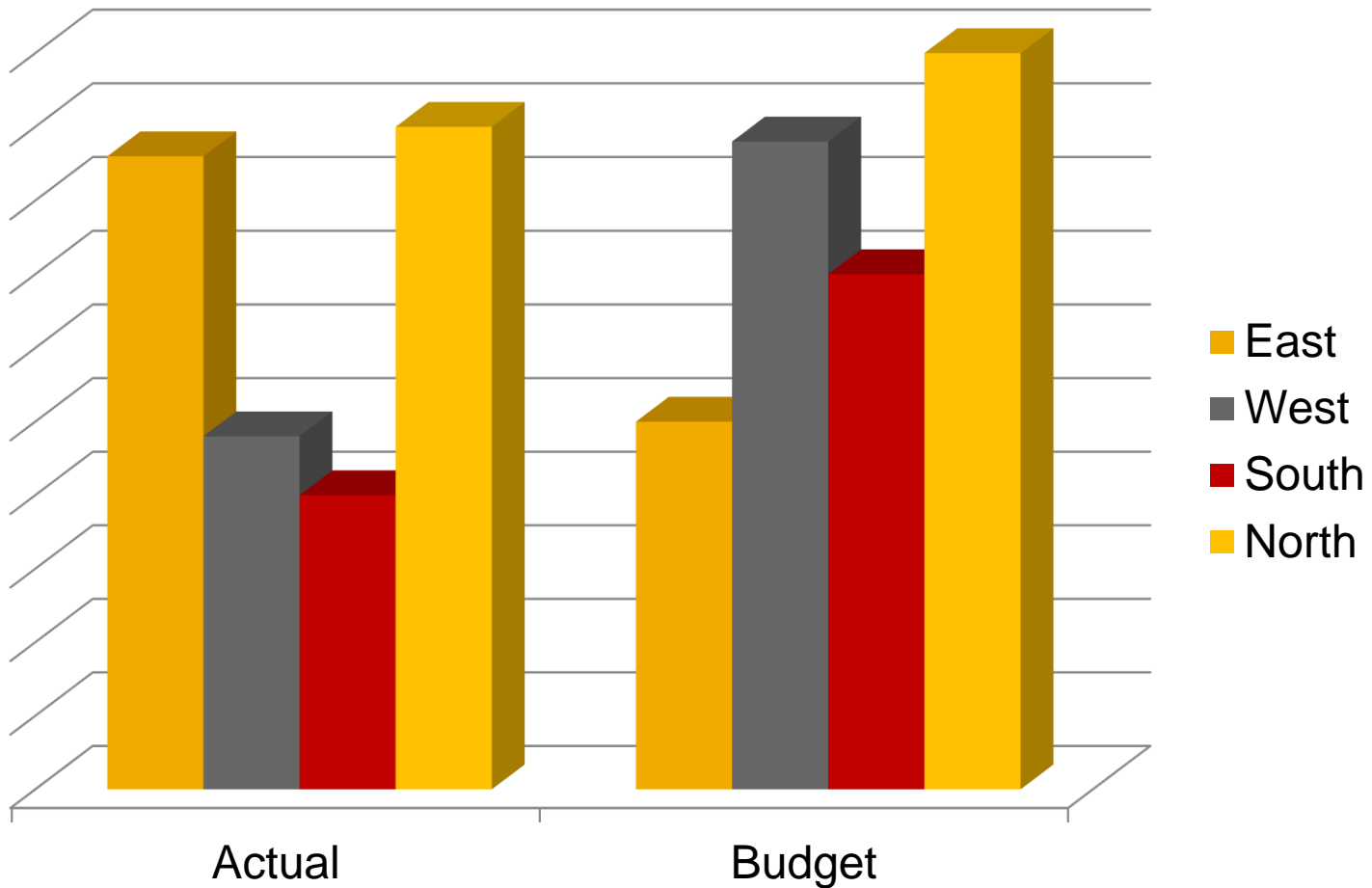
This infographic provides a comprehensive guide to choosing the right chart type based on the data and the message you want to convey. It is organized into several sections:

- Target / benchmark many points:** Bar & line, Bullet graph, Deviation bar graph.
- Two data series:** Dot plot, Slope graph, Deviation bar graph.
- Small numbers, percentages, proportions:** Small multiples, Dumbbell dot, Sankey diagram.
- Time:** Timeline.
- Survey responses:** Stacked bar, Nested map, Sankey diagram.
- It's completed:** Stacked bar, Nested map, Sankey diagram.
- Place:** Choropleth maps, Hex or tile map.
- Check all that apply or a ranking:** Bar or column chart, Lollipop.
- Data are still on the same scale:** Small multiples, Dashboard multi-graph display.
- Data are on different scales:** Diverging stacked bar.
- Geographically based data:** Choropleth maps, Hex or tile map.
- Why, when, what?:** Trends, Anomalies, Targets, Correlations, Proof.
- Format it:** Headline, Legend, Color, Axes, Lines, Annotations, Precision.

<http://chartchoosercards.com/>

Effective Data Visualization Do's and Don'ts

Examples



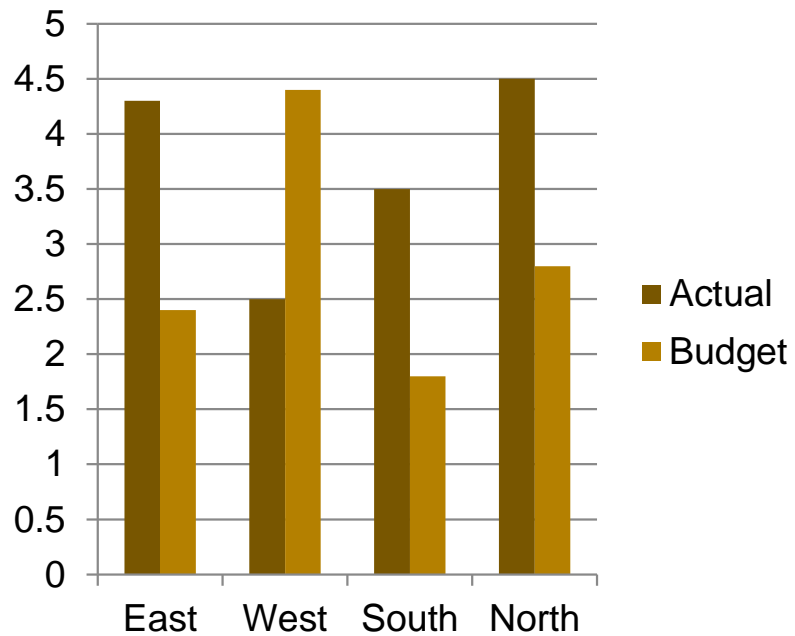
Bad Design Choices

- Too much color
- Colors are too bright (distracting)
- 3D View does not add any values
- Actual and Budget can't be compared

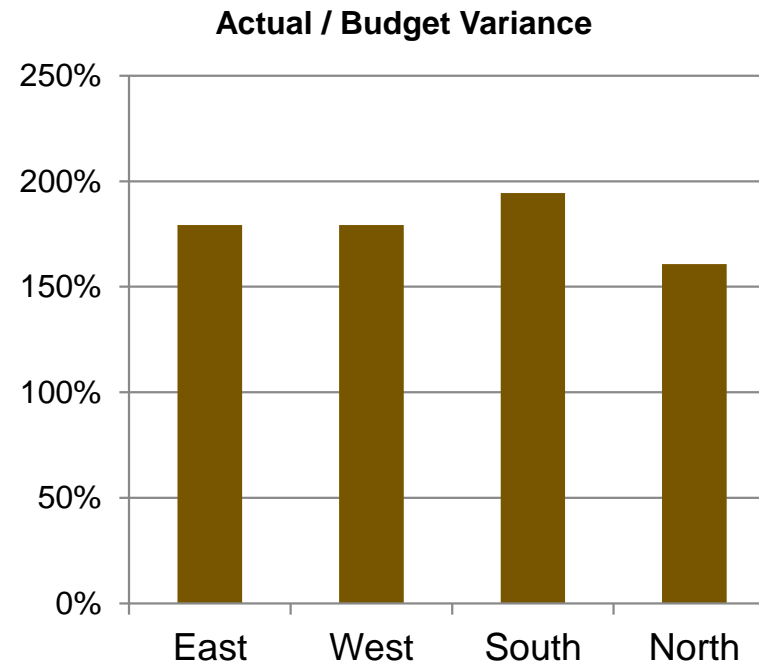
Effective Data Visualization Do's and Don'ts

Examples

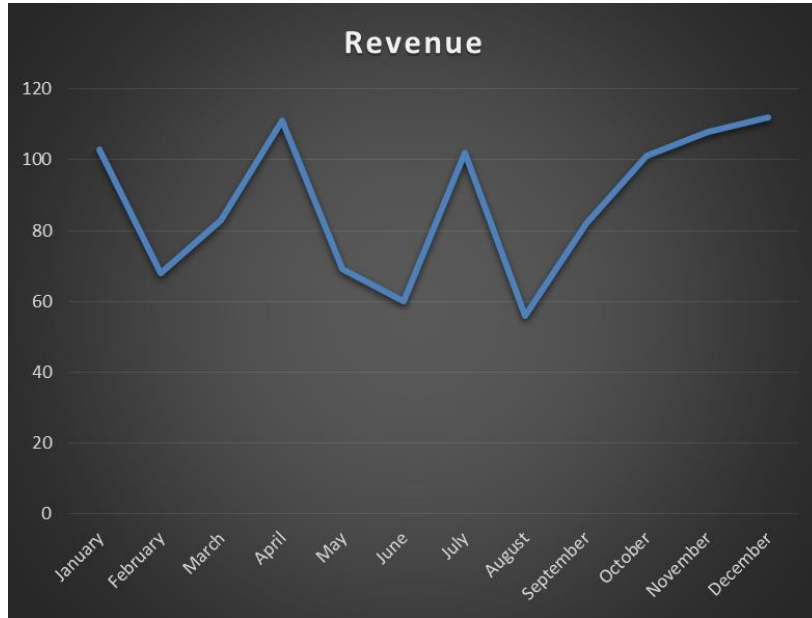
Actual and Budget can be compared now



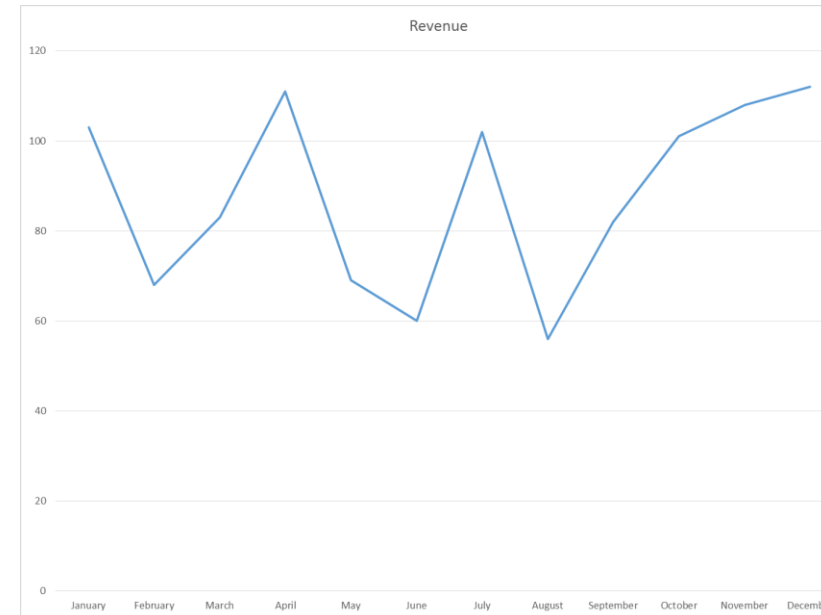
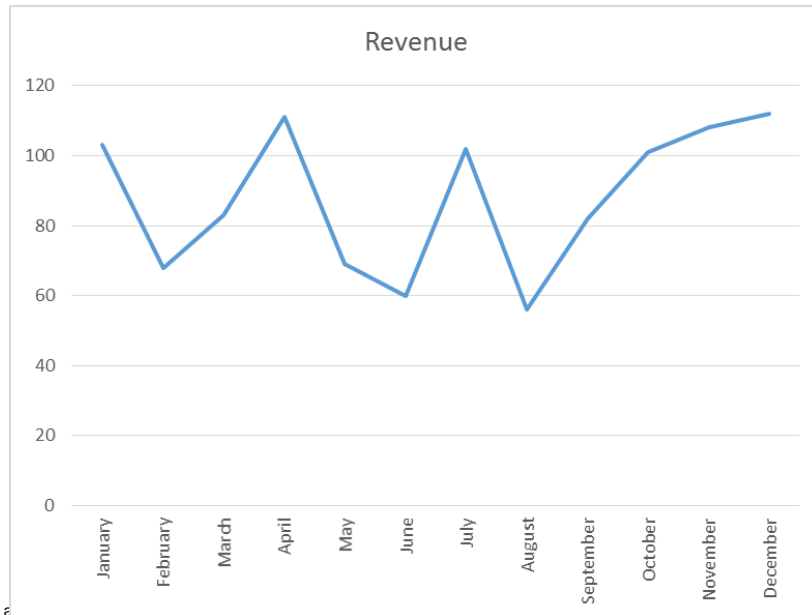
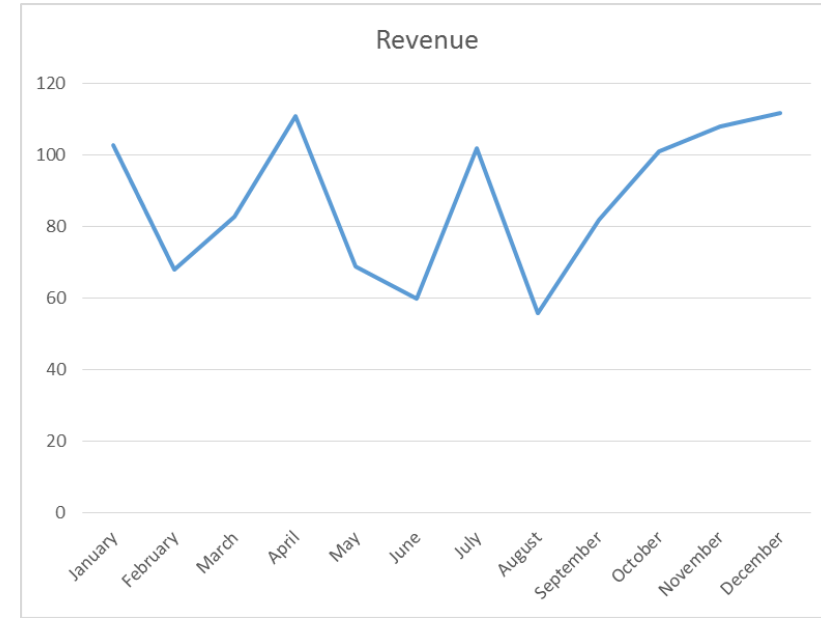
Do we need to show Actual vs Budget or just the variance ?



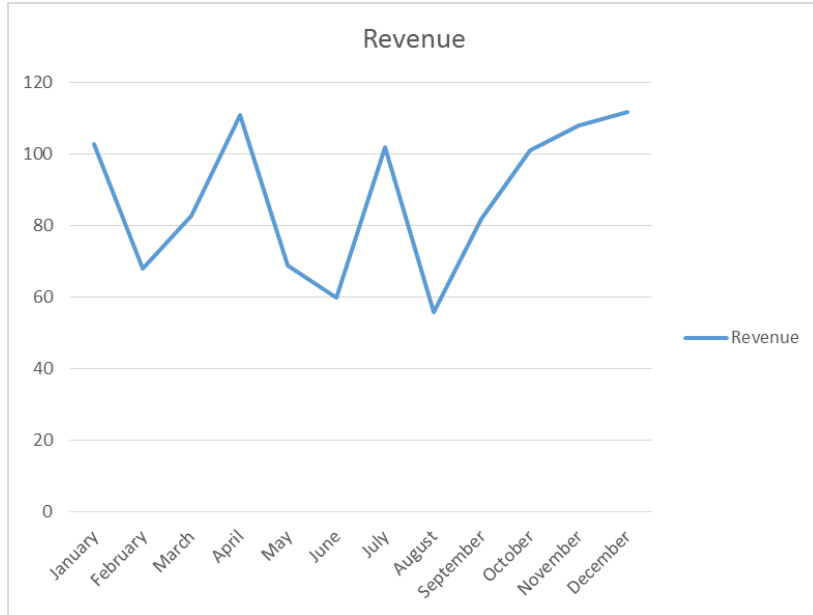
Bad



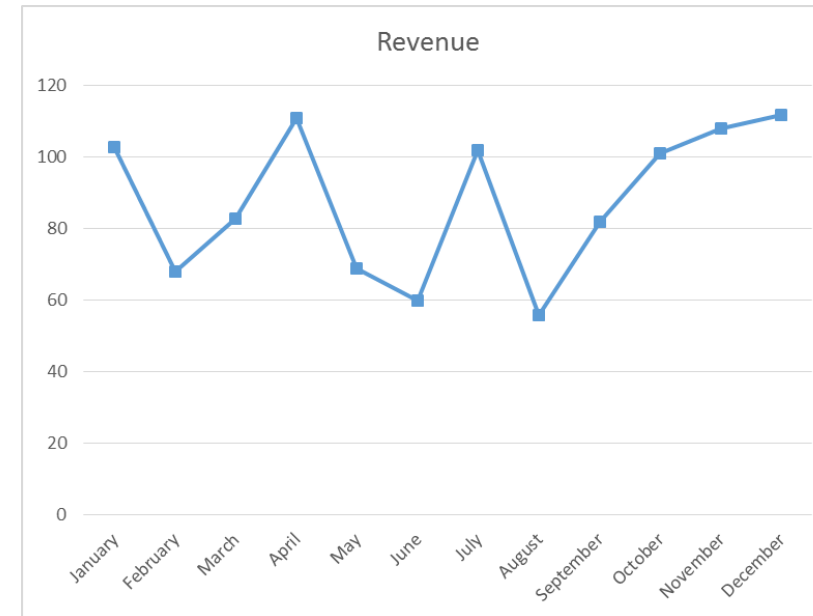
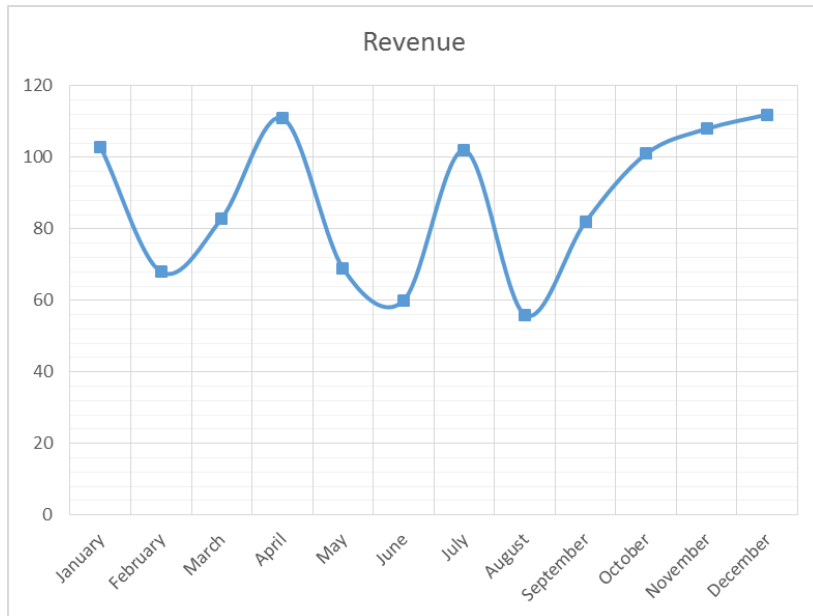
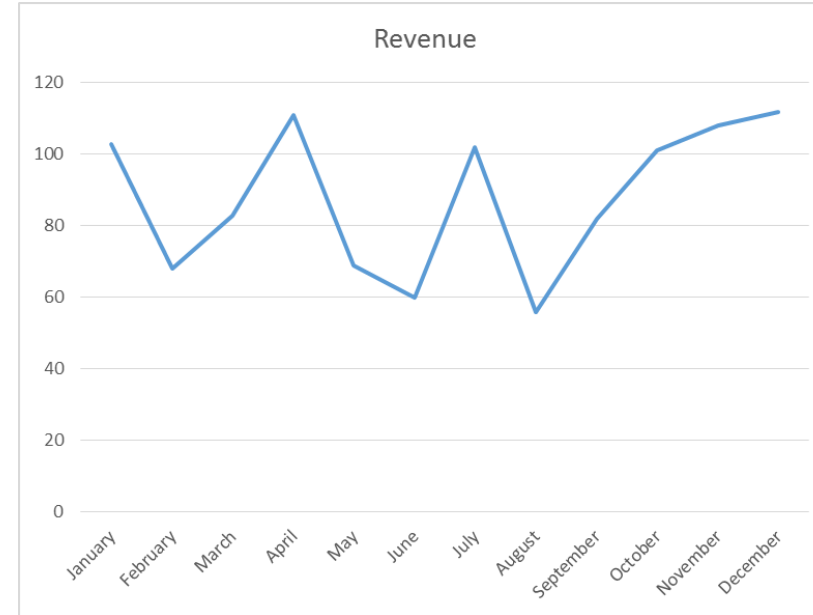
Good

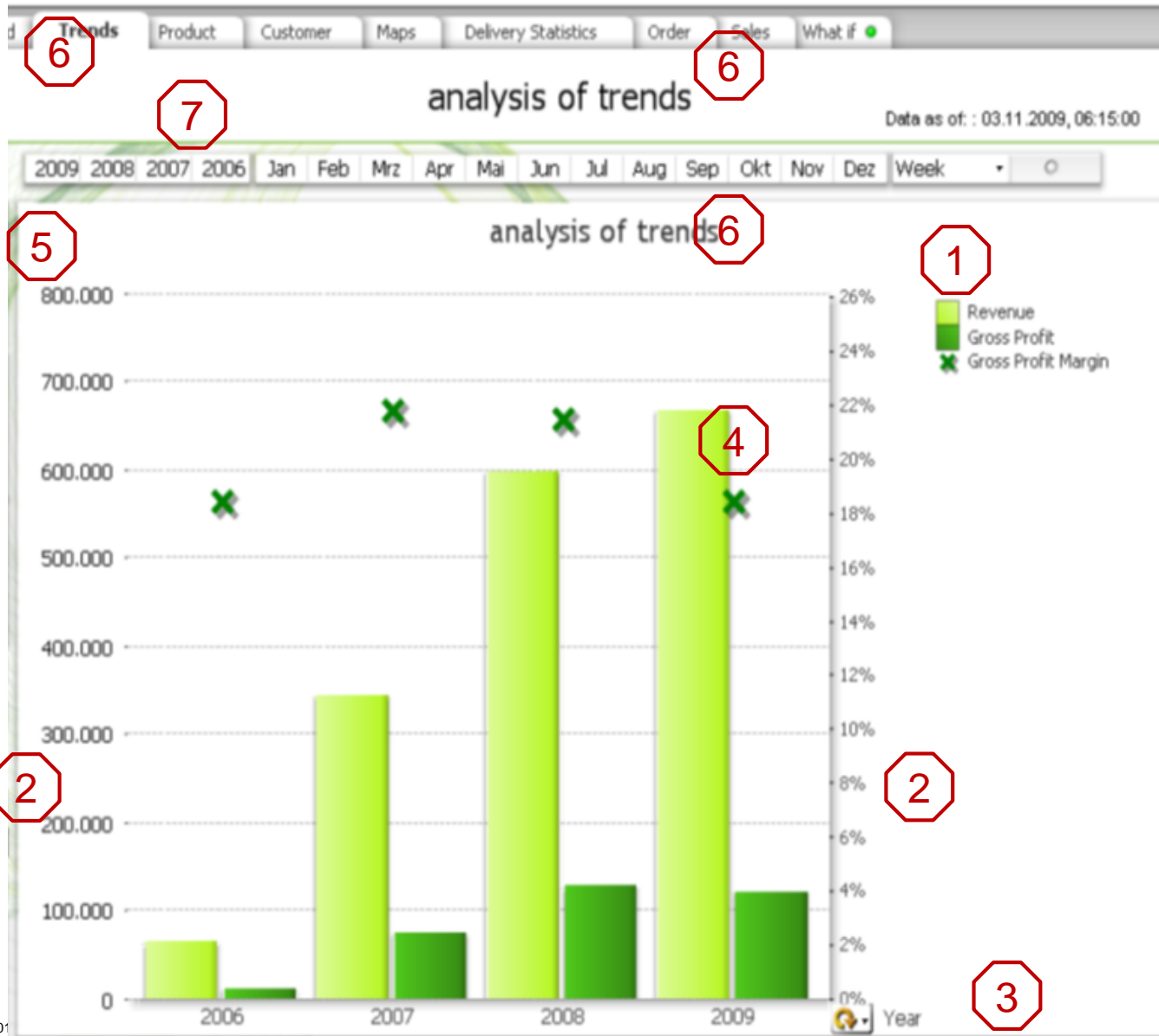


Bad



Good





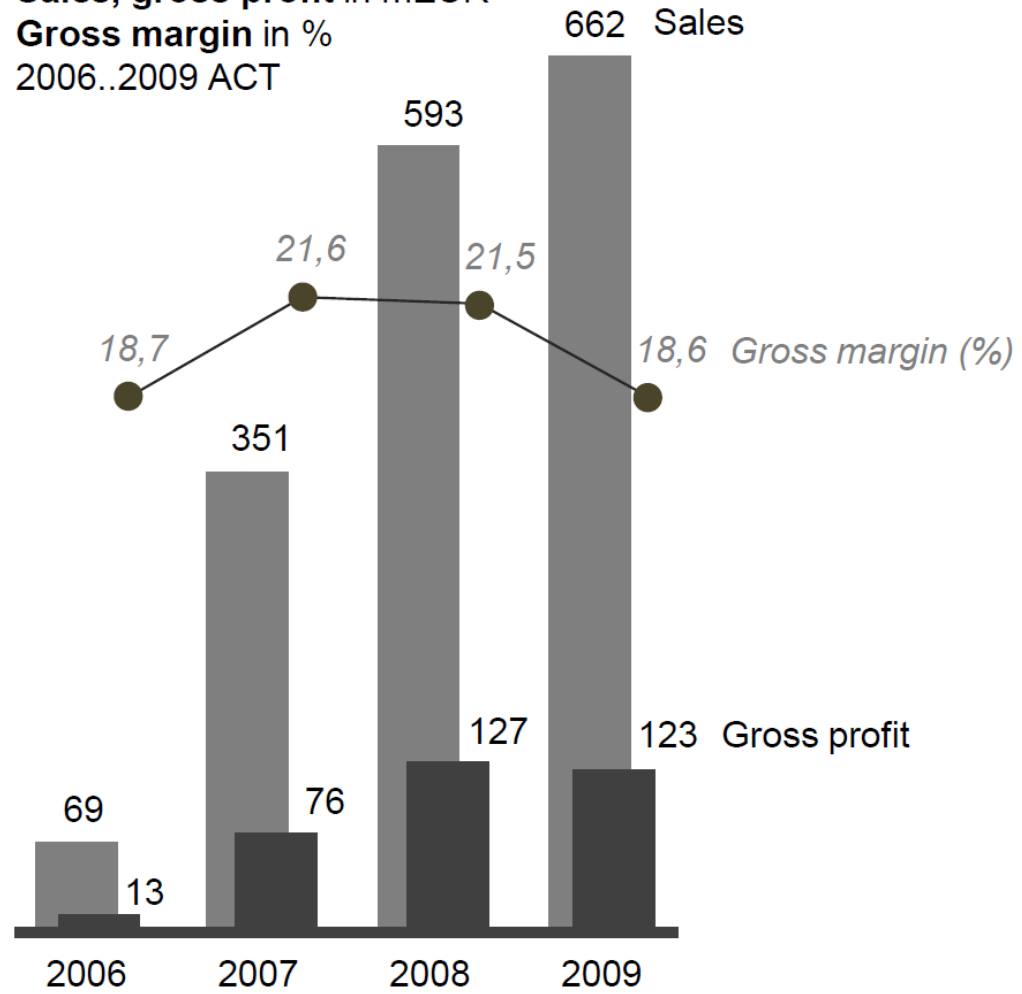
1. Units / Currency missing
2. Which Measures?
3. Do we need a Year Label?
4. Gradient
5. Scaling
6. Repeating yourself
7. Years (right to left) & Months (left to right)

Alpha Group

Sales, gross profit in mEUR

Gross margin in %

2006..2009 ACT



	Actual	Budget	Var BUD	Var% BUD
Totals	6,739	6,665	+74	+1 %
21 Americas	1,902	1,855	+48	+3 %
1 United States	1,010	1,052	-41	-4 %
2 Canada	448	438	+10	+2 %
3 Mexico	78	-	+78	-100 %
4 Columbia	297	302	-5	-2 %
5 Argentina	70	64	+6	+9 %
22 Europe	3,178	3,114	+64	+2 %
10 Poland	785	842	-58	-7 %
11 Switzerland	73	70	+3	+5 %
12 Netherlands	22	-25	+47	-187 %
6 United Kingdom	628	597	+31	+5 %
7 Ireland	-11	44	-55	-125 %
8 Germany	1,619	1,526	+93	+6 %
9 Spain	63	59	+3	+6 %
23 Asia-Pacific	1,447	1,425	+22	+2 %
13 China	1,090	1,133	-43	-4 %
14 India	275	212	+63	+30 %
15 Indonesia	82	80	+2	+2 %
24 Rest of World	212	272	-60	-22 %
16 Turkey	81	79	+1	+1 %
17 South Africa	77	121	-44	-36 %
18 Israel	79	73	+6	+8 %
19 Tunisia	-24	-29	+5	-16 %
20 Dubai	-	28	-28	-100 %

Results per Country, in kEUR, 2017

	AC	BU	ΔBU	ΔBU%
United States	1,010	1,052	-41	-4 %
Canada	448	438	+10	+2 %
Mexico	78	-	+78	-100 %
Columbia	297	302	-5	-2 %
Argentina	70	64	+6	+9 %
Americas	1,902	1,855	+48	+3 %
Poland	785	842	-58	-7 %
Switzerland	73	70	+3	+5 %
Netherlands	22	-25	+47	-187 %
United Kingdom	628	597	+31	+5 %
Ireland	-11	44	-55	-125 %
Germany	1,619	1,526	+93	+6 %
Spain	63	59	+3	+6 %
Europe	3,178	3,114	+64	+2 %
China	1,090	1,133	-43	-4 %
India	275	212	+63	+30 %
Indonesia	82	80	+2	+2 %
Asia-Pacific	1,447	1,425	+22	+2 %
Turkey	81	79	+1	+1 %
South Africa	77	121	-44	-36 %
Israel	79	73	+6	+8 %
Tunisia	-24	-29	+5	-16 %
Dubai	-	28	-28	-100 %

https://www.sapanalytics.cloud/guided_playlists/ibcs-sample-exercise/

Effective Data Visualization Do's and Don'ts

Checkpoints

Dashboard Composition

- All elements need to have a purpose or a meaning. If one doesn't, take it out. Nothing should be merely decorative
- Use light shades of grey with white space to build a clean layout
- Consider the medium of consumption: desktop, tablet, phone, etc. Design for mobile first.

Color & Alignment

- Use a consistent set of colors
- Use space as separator instead of lines and borders to achieve a clean look
- Consistently align all text and elements (left align is recommended)

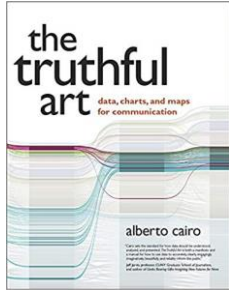
Consistency

- Text sizes should be hierarchical (Title is larger than subtitle, ...)
- Clearly label all your charts, report headers.
- Make sure texts are simple and easy to understand.
- Provide guidance if the report includes acronyms or technical terms.
- Remove Redundancy (do not repeat yourself)
- Ensure identical scaling

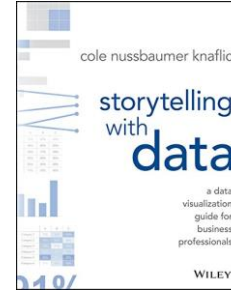
Effective Data Visualization Do's and Don'ts

- Allocate time to learn more about Data Visualization and visual perception (independent of technology)
- Start “small” and show the different approach
- Create your own visualization and notation guidelines
- Prepare to “challenge” as well as “be challenged”
- Keep learning from “others” (e.g. NY times)

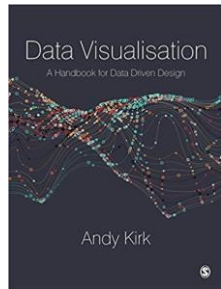
Effective Data Visualization Do's and Don'ts Resources



The Truthful Art: Data, Charts, and Maps for Communication
Alberto Cairo



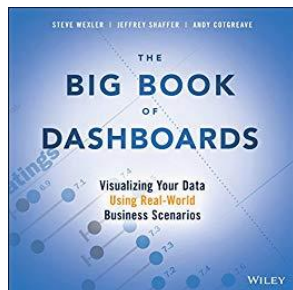
Storytelling with Data: A Data Visualization Guide for Business Professionals
Cole Nussbaumer Knaflic



Data Visualisation: A Handbook for Data Driven Design
Andy Kirk



#MakeoverMonday: Improving How We Visualize and Analyze Data, One Chart at a Time
Andy Kriebel, Eva Murray



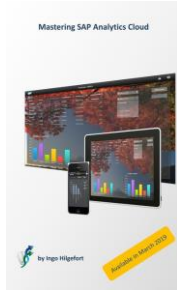
The Big Book of Dashboards: Visualizing Your Data Using Real-World Business Scenarios
Steve Wexler, Jeffrey Shaffer, Andy Cotgreave



Effective Data Visualization: The Right Chart for the Right Data
Stephanie Evergreen

Effective Data Visualization Do's and Don'ts

Resources



Mastering SAP Analytics Cloud
Ingo Hilgefort
<https://sapanalyticcloudbook.com/>



Mastering SAP Analytics Cloud Application Design
Ingo Hilgefort
<https://sapappdesignbook.com/>

Effective Data Visualization Do's and Don'ts

Resources

[Stephen Few on Amazon](#)

[Stephen Few – Perceptual Edge](#)

[SUCCESS Rules \(Hichert\)](#)

[Hichert – Before and After Examples](#)

[The Functional Art: An introduction to information graphics and visualization \(Voices That Matter\)](#)

[The Functional Art](#)

[Microsoft Training on Data Journalism](#)

[Stephanie Evergreen – Effective Data Visualizations](#)

[Stephanie Evergreen - Blog](#)

[Chart Chooser Cards](#)

[Visualize This: The FlowingData Guide to Design, Visualization, and Statistics](#)

[Don't Make Me Think](#)

[Lean UX](#)

[Interaction Design Foundation](#)

[Designing Data Visualizations: Representing Informational Relationships](#)

[Agile Data Warehousing Project Management: Business Intelligence Systems Using Scrum](#)

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