

The Impact of and Journey to Experience Management, Powered by Qualtrics

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About the Speakers

Michael Ryan

- IBM Distinguished Engineer, IBM
- Member of the IBM Enterprise Applications CTO Team in North America. Started working with SAP in 1995 and been with IBM since 1997.
- Fun Fact Enjoy spending time with my family. Especially helping my grandchildren get in trouble.

Speaker Name

- IBM Global SAP Retail Leader
- Dedicated and passionate leader and architect committed to delivering real customer value through innovative software solutions with a high priority on end consumer and employee experience, and overall customer satisfaction across all aspects of the retail business.



Key Outcomes/Objectives

- 1. Understand the Disruption of the Digital Change and the Concept of Experience Management
- 2. Understand the Merging of Xdata and Odata
- 3. Learn about IBM's implementation of Qualtrics at our client sites



Agenda

- Change management in regards to digital change
- Leveraging Xdata and Odata
- IBM's Implementation of Qualtrics at a leading dairy manufacturer and a leading real estate development company
- Qualtrics capabilities



Change management requires engagement at all levels and formal approaches

A structured approach to change management helps drive adoption, engagement and ROI

Get ready for change	Make change happen	Reinforce change as the new normal
 Create a carefully thought-out vision. Identify an executive sponsor. Commit resources to support the change. Select a project team. Make sure the change manager and project manager are in sync. 	 Identify all of the employees who the change will affect. Assess readiness for change. Implement a continual and varied communications plan. Develop a private change management social network site. Identify a change champion in each affected line of business. Identify change agents in affected lines of business. Plan training sessions. Recognize and reward successful change behaviors. 	 Continue communications with employees about successes and challenges. Develop post-implementation workshops. Continue to support the superusers and change agents. Celebrate successes, and work toward cultural integration.

Change management process

How structured/formal is your process?

Checklist for successful transformations:

Vision	Stakeholder engagement and awareness of the impact of the project on the business	
	KPIs for adoption/success agreed by key stakeholders	
	Senior stakeholders able to identify the areas which require greater management focus and effort	
	Readiness pulse surveys conducted on a defined cadence	
Readiness	Change impact assessment conducted, impact validated, plans in place	
	Project specific Business Readiness Checklist for each impacted business area	
	Change risks identified	
Communication strategy/planEngagementTraining strategy/plan	Communication strategy/plan	
	Training strategy/plan	
	Change Network structured, enabled, operational	
Sustainment	Recommendation for a Post Go-Live Support model to take forward for discussion and resourcing	
	Knowledge harvesting recommendation and action plan	

How established are these practices?



Digital Change

Change Management meets Design Thinking, Agile Practices and Digital Tools

As you engage in an ambitious transformation, the employee experience will need to reflect and support the new customer experience



Personalized



Iterative



Data-driven



Co-created



Sense & Respond

We enable large transformations by co-creating tailored change programs that leverage IBM's decades of experience with modern practices adapted to the digital age



Envision Co-Creation studios Studios

Change Insights

Dashboard



Digital

Network

Viral

content



Living Change Roadmap

Optimize Employee Engagement

Amplify the Employee Voice

Measure the Transformative Value



ILLUSTRATIVE - Past Client OCM Vision Statement



A high-performing organization that focuses on enabling the full potential of employees through innovative digital tools, growth mindsets, and achievement over perfection

Our *People* must be the *Foundation* of our *Future*

The framework identifies six components, which describe critical operational dimensions that drive the customer & employee experience

Digital & Automated Processes

- Responsive processes
- Digital value chain operations
- Recognition & reward
- Actionable performance metrics

ORGANIZATION

Information & Decision Networks

- Hierarchy vs. Network-structure
- Flexible staffing models by locations
- Empowered cross-functional teams
- Governance for ecosystems

TECHNOLOGIES

Cloud & AI-powered Technologies

- Digitization of core business and group function capabilities
- Modern technical architectures, models and patterns
- Physical settings with IT enablement



Outsourcing, Partnering & Ecosystem

- Cross-industry value creation
- Outsourcing of non-differentiating capabilities
- Service brokerage models
- Cross-silo value streams

Skills, Capabilities & Practices

- Release of intrinsic employee motivation
- New ways for radical collaborating
- Use of T-shaped skills in teams
- Prevention of single points of delay

Data & Real-time Insights

- Actionable insights from analytics and cognitive computing
- Voice of the Customer (VoC) and of the Employee (VoE)
- Metrics & scorecards based on behavioural science
- Leading indicators of success

IBM implemented Qualtrics at a leading dairy manufacturer. Currently, implementing at a leading real estate development company. Leveraging Qualtrics with IBM Cognitive capabilities to provide experience management capabilities.

XData Versus OData



Employee Engagement

Customer Satisfaction

Brand Perception User Experience

Product Satisfaction





Qualtrics





The Digital Open Door

The Digital Open Door

Pre-built programs and automated survey triggers empower you to be smarter, faster, and more impactful when it comes to understanding what drives exceptional employee experience.



Personalized Programs

Patented org hierarchy technology simplifies the unwieldy process of managing complex org charts, user permissions, and reporting. All it takes is a few clicks to deliver tailored and relevant insights to every manager in real-time.

Q Search Hierarchy	
Manager 🗸	Direct Reports Only
✓ Corporate	
 Engineering 	
Finance	
 Marketing 	
 Operations 	
APAC Sales	
Americas Sales	
EMEA Sales	

asug

Personalized Programs

You no longer have to wait months for the results of your engagement or lifecycle feedback—now the right leaders can access role-based, realtime, and dynamic dashboard for their teams.



Powered by XM Directory

Actionable Insights

Qualtrics XM delivers artificial intelligence and machine learning, automatically analyzing and surfacing critical employee experience insights hidden deep in the data.





New York tends to have slightly higher values



Actionable Insights

Empower the right leaders and managers throughout the organization with built-in action planning tools and reports





Mapping the employee experience



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Presentation Materials

Access the slides from 2019 ASUG Annual Conference here: http://info.asug.com/2019-ac-slides





For questions after this session, contact us at ryanmike@us.ibm.com and jose.paredes@us.ibm.com.



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