

## Our journey to Suncor 4.0



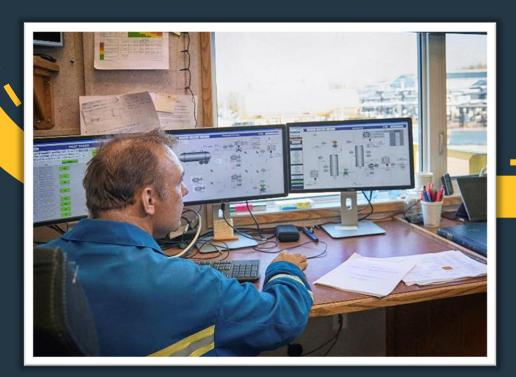


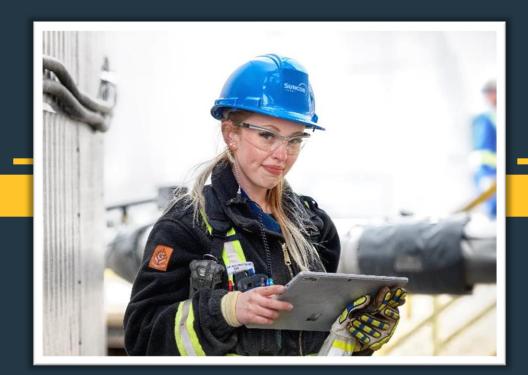












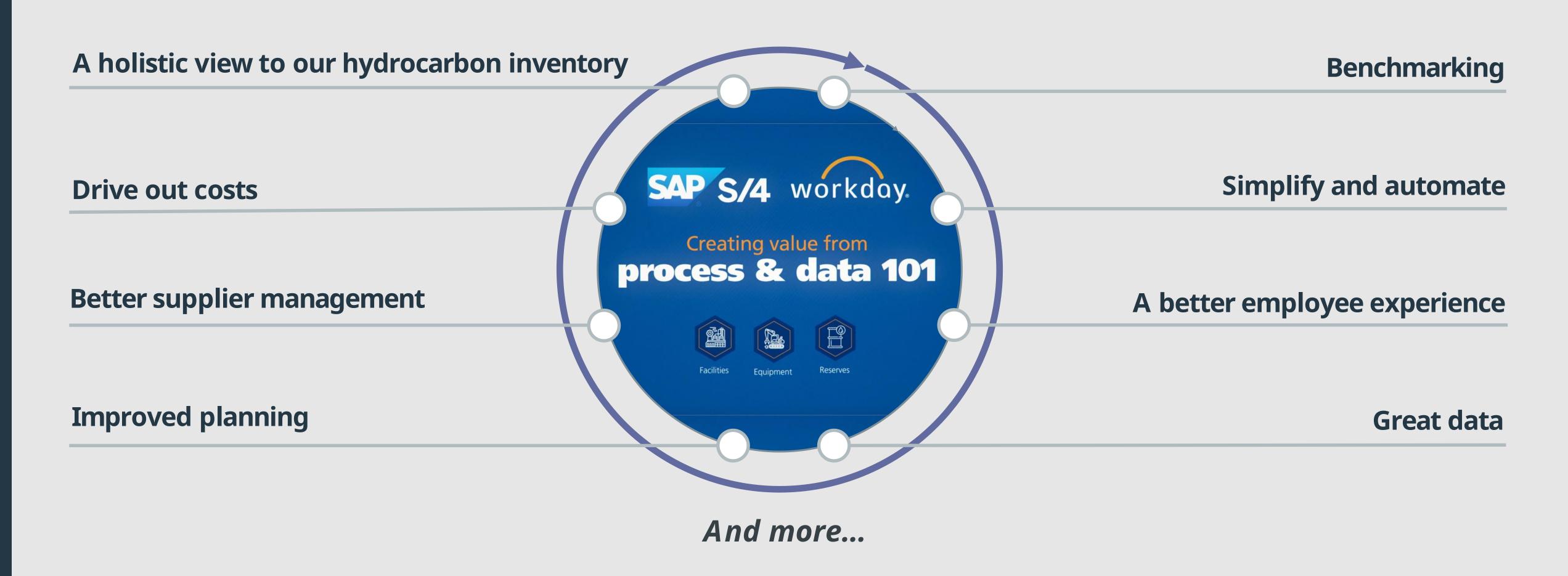




- Creating value from data
- Securing our future through digital technology
  - Creating an engaging and productive workplace

SUNCOR 4.0

#### Benefits to be realized





# SUNCOR

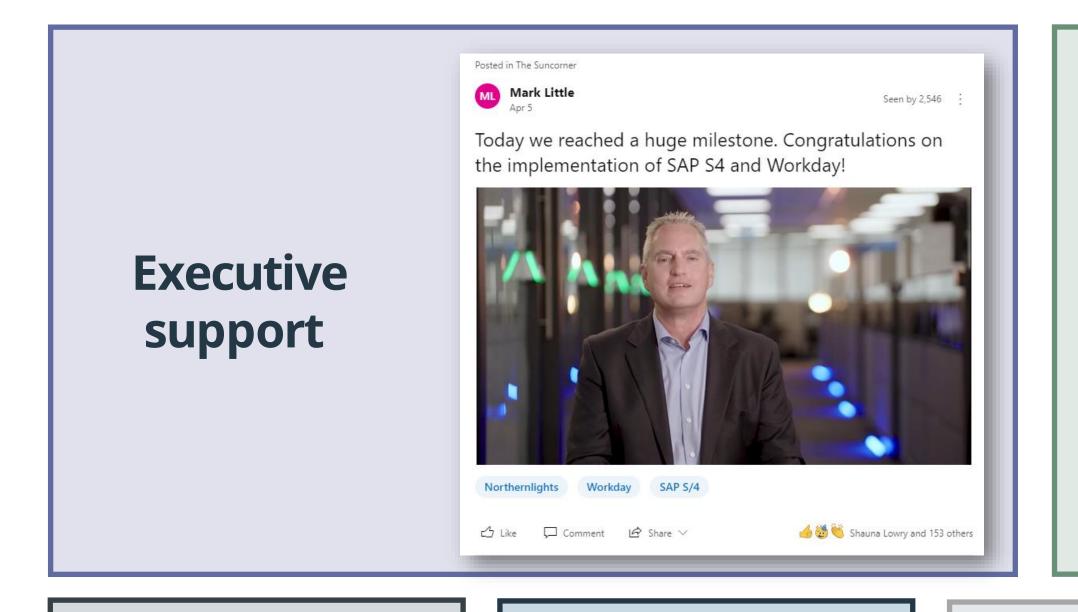




### Deloitte.



### What's necessary for success?



It's more than technology

"Why can't standard work for us?"

Involve the business, early

Focus on the data

Working handin-glove Plan for sustainment

### The transformation is ongoing



