

Life sciences companies are balancing the impact of global disruption and the need for a resilient supply chain



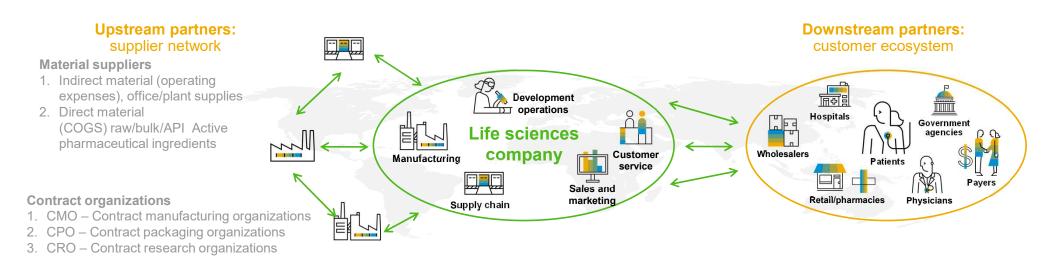


In today's world, intelligent life sciences companies are challenged with

investing in new opportunities for innovation, growth, and digital transformation amid a pandemic crisis with uncertain supply and volatile demand

while also **remaining profitable** despite new business models around personalized medicine, declining margins, and constrained capacity

Life sciences trends across the value chain



Growing the business while satisfying customer demand is getting tougher



Empowered patients and personalization

Patients are increasing taking control of their health approaches and demanding therapies that provide promised outcomes.



Big data driving health networks

Fragmented value chains transforming to new ecosystems integrating suppliers, contractors, regulatory agencies.



Regulatory pressures and rising HC costs

Unsustainable healthcare costs driven by complex channel models and R&D investments.

Purpose in Life Sciences

Help Life Sciences companies run better and improve the lives of patients and the communities they serve



Objective:

- 1. Business Process Redesign
- 2. Cloud Migration
- 3. Back to standard through Business Platform

Innovation, Digital Transformation:

- 1. SAP Industry Cloud
- 2. SAP Business Network
- 3. Intelligent Sustainable Enterprise

Meeting the challenge

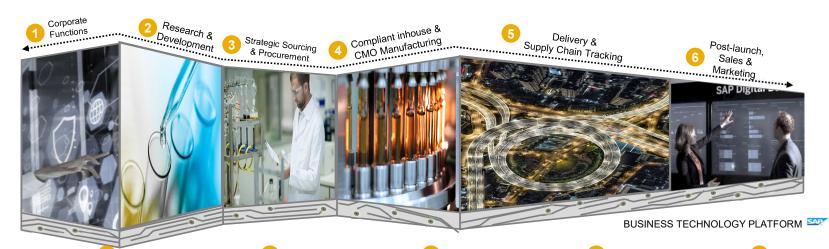
Strategic priorities that drive business transformation

Transformation trends Vision 2025 **Strategic priorities Empowered patients** Delivery of personalized Improve customer patient solutions at scale and personalization outcomes and as a service Big Data driving Compete **Customer outcomes** health networks as an ecosystem and profitability Regulatory pressures and **Enable the digital supply** Costs and risk rising healthcare costs chain and smart factory

SAP point of view: Intelligent life sciences enterprises will lead the way

Value chain view Strategic view Head of R&D CTO/CDO Head of procurement Head of supply chain Head of manufacturing Head of sales and service Growth and market share · New products revenue Process function cost · Cost due to stocak-outs · Total manufacturing cost On-time delivery · Shareholders and market R&D cost Days payable outstanding on · Manufacturing cycle time · Customer satisfaction · Days in inventory · Inventory levels · Service delivery cost capitalization · Production meeting targeted spend · Total logistics cost · Sustainability and strategic longevity revenue targets **Enterprise transformation** R&D Sales and service **Procurement** Supply chain Manufacturing Improve customer outcomes The Intelligent Enterprise Compete as an ecosystem Enable digital supply chain and smart factory Real-world Intelligent Flexible value **Environmental** awareness decision-making chains awareness **Best Practices Next Practices Vertical Edge**

SAP for Life Sciences (Innovations)



Corporate Functions

- Financials
- Controlling
- KPI reporting
- **Human Resources**
- Validated Learning Management

Research and **Development**

- **Product Development** Collaboration
- Intelligent Clinical Supplies Mgmt (Planned)
- Specification Mgmt
- Recipes / Formulation
- Product Life Cycle Costing

Strategic Sourcing & **Procurement**

- Strategic Sourcing Procure ingredients
- Supply Chain Collaboration
- Manage SOW, contingent labor
- Service Procurement

Compliant inhouse and **CMO Manufacturing**

- Inhouse Manufacturing
- **CMO** Manufacturing
- Batch Release Cockpit (New)
- Packaging & Labeling
- Tech Transfer
- Vaccine Collaboration

Delivery and Supply Chain Tracking

- Warehouse Mgmt
- Serialized Track and Trace (New Country packages delivered)
- Cold chain monitoring (Evaluation)
- Collaboration with logistics providers
- Cell Gene Therapy (New)

Post-launch, Sales & Marketing

- **B2B Commerce**
- Sales and Operations **Planning**
- Logistics Distribution with Business Network
- Asset Intelligence Network
- Service based Billing

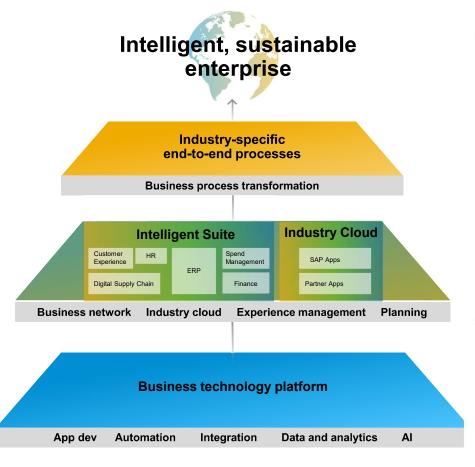
Customer References: #1 Almirall - Digital Procurement

#2 Boehringer Ingelheim – Secure SC

#3 Carestream Health - B2B Commerce

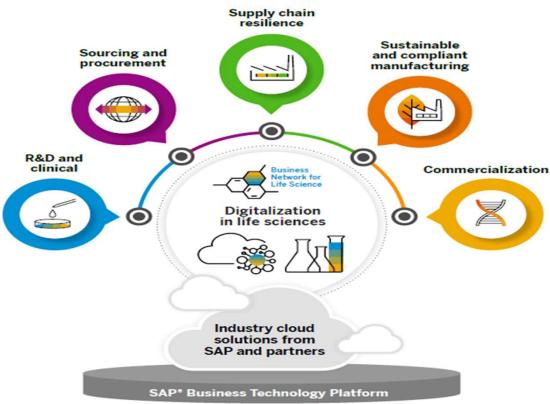
Strategy: Intelligent Sustainable Enterprise

ERP Foundation with Intelligent Suite & Industry Cloud - https://www.sap.com/industries/life-sciences.html



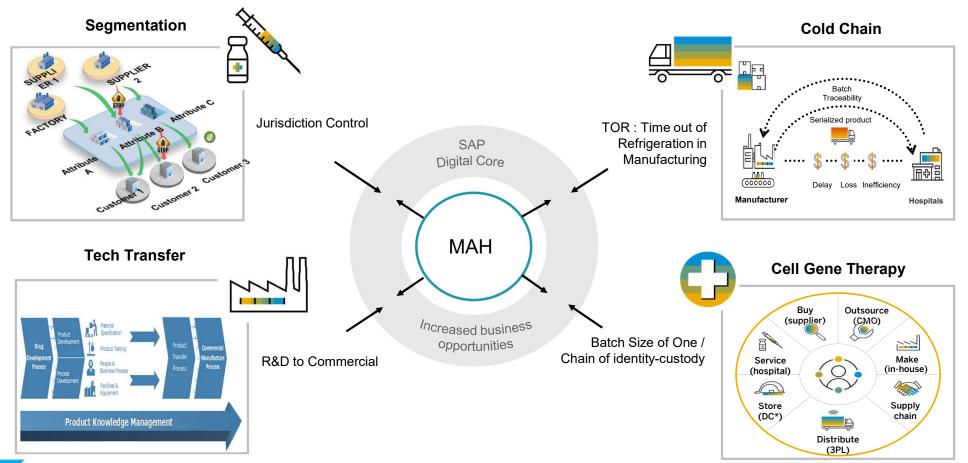
Protect Margins by Enabling Compliant Production Processes

How Digital Solutions Support the Intelligent, Sustainable Life Sciences Enterprise



Solution Approach in Life Sciences

Potential co-innovation opportunity leveraging digital core S/4 HANA business process & Industry Cloud Apps



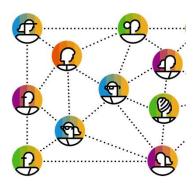
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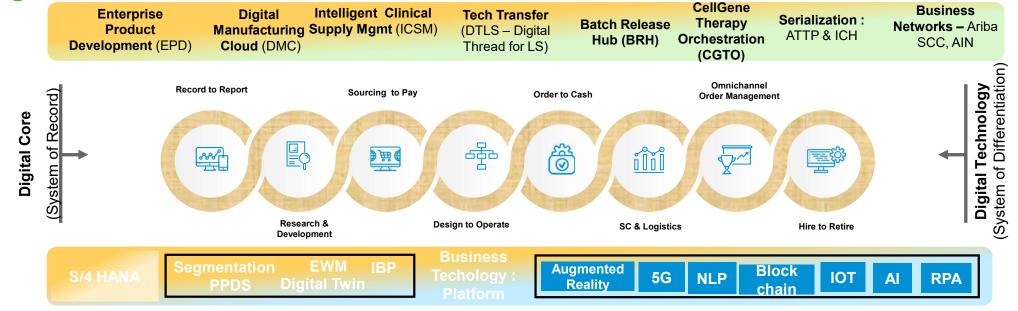
Life Science Data in Business Context

Intelligent Suite (ERP Digital Core) as Foundation with Integrated Cloud apps

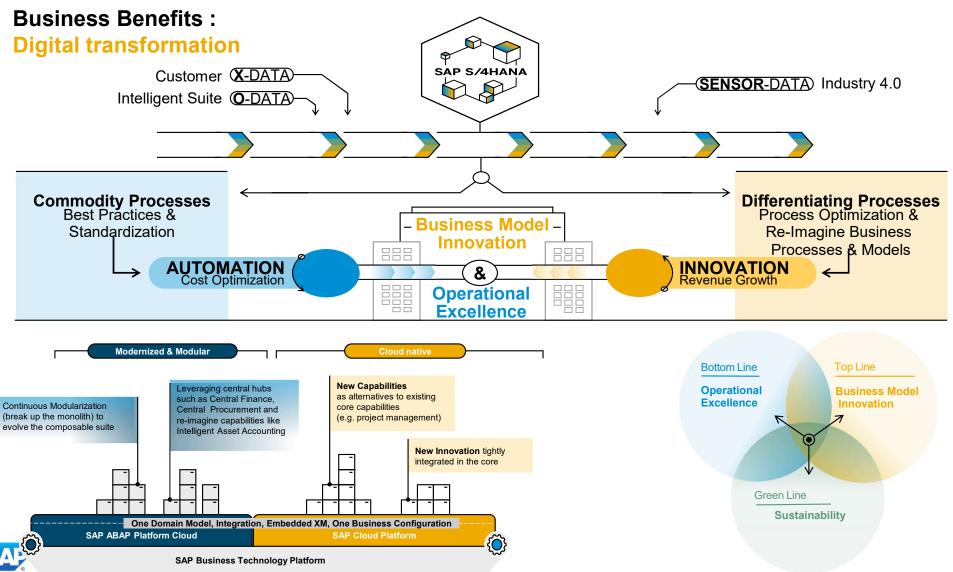


Unlocking End-to-End Value with Intelligent ERP & Business Networks System of Innovation (LS): Agility & Value In Times Of Global Disruptions





A Complex Value Chain Is Hard To Manage, But Is A Gold Mine Of Untapped Data



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Life Sciences Industry Partner Overview: Life Sciences Cloud Portfolio 2022

SAP Store https://store.sap.com/dcp/en/search/life%20Sciences



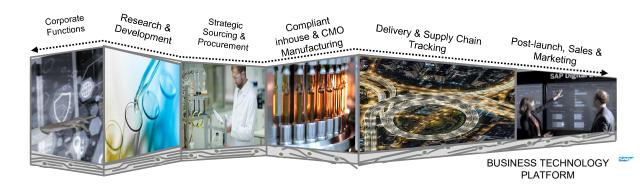
Life Sciences Industry Solution Overview : Value Map 2022

Life Sciences Value Map

Overview

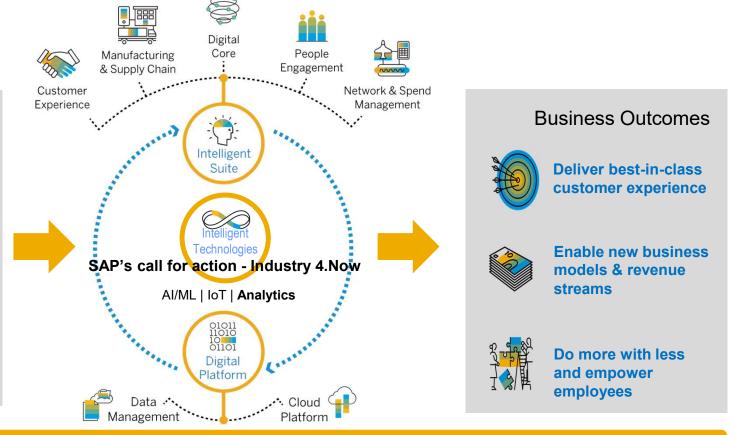
R&D/Engineering	Strategic Sourcing and Procurement	Demand-Driven Supply Networks	Compliant Manufacturing	Multichannel Sales, Marketing, and Service
<u>Development Collaboration</u>	Sourcing and Contract Management	Sales, Inventory, and Operations Planning	<u>Asset Collaboration</u>	Customer Experience Management
Portfolio and Project Management	Buy and Deliver Indirect Material	Demand Management and Insights	<u>Production Operations and Quality</u> <u>Management</u>	<u>Single Customer View</u>
Product Compliance	Supplier Management	Response and Supply Planning	Manufacturing Execution	Consent Based Marketing
Device Design and Engineering	Contract Research Organization Collaboration	Order Promising and Segmentation	Contract Manufacturing	Optimized Marketing
<u>Drug Formulation and Recipe</u> <u>Development</u>	<u>Direct Material Plan and Forecast</u>	Warehouse Management	Manufacturing Performance Management	Omnichannel Commerce Management
Global Regulatory Compliance	Invoice and Pay	Cold Chain and Transportation Management	Asset Operations and Maintenance	Omnichannel Customer Service
Talent Management and Learning	Contract Manufacturing Organization Collaboration	<u>Serialization and Logistics Business</u> <u>Networks</u>	Asset Performance Management	<u>Field Service Management</u>

Human Resources	Finance	
Core Human Resources and Service Delivery	Invoice-to-Pay	
Talent Acquisition	Invoice-to-Cash	
Employee Experience Management	Financial Planning and Analysis	
Payroll and Time & Attendance Management	Record-to-Report	
People Analytics	<u>Travel-to-Reimburse</u>	
2020 SAP SE or an SAP affiliate company. All rights reserved	Treasury Management	
	Real Estate	



SAP Enables the Intelligent Life Sciences Enterprise

Industry 4.0 addressing intelligent product, factories, assets and empowered people



Enterprise Analytics

Critical Capabilities

Outcome Based

Manufacturing

Order Processes

Intelligence

Trace

Models

Embedded, Real Time

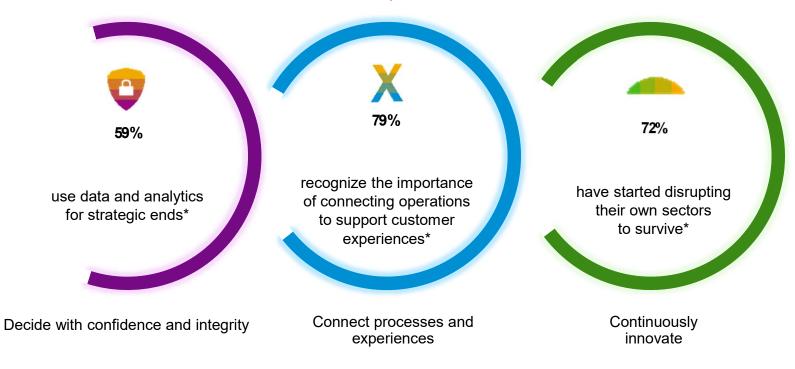
Environmental Track &

In/Out Source, Serialized

Make to Stock or Make to

In the digital economy businesses must stay agile to succeed

Market Trends relevant for Life Sciences Analytics



By 2024 (Source: Gartner MQ 2020)

"70 % of all new financial planning and analysis projects will become **extended planning and analysis (xP&A) projects**, extending their scope beyond the finance domain into other areas of enterprise planning and analysis."

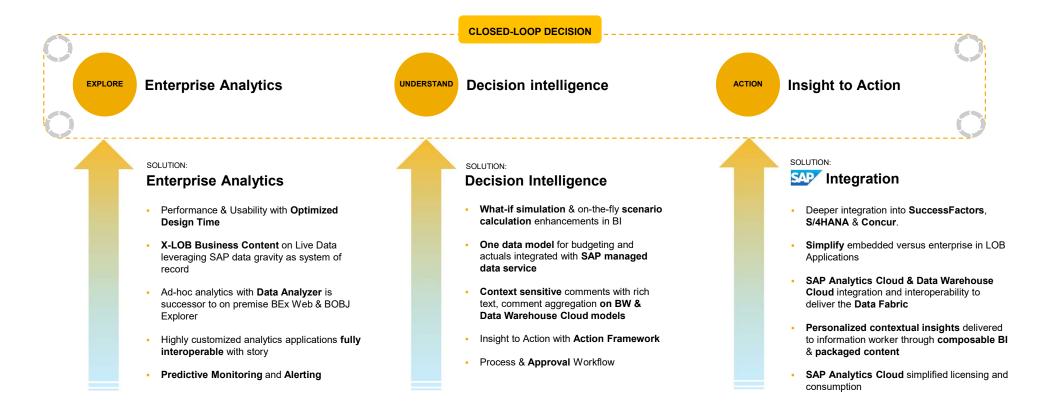
Top trends (Source: BARC Retreat 2020)

"Leveraging augmented and **predictive planning & forecasting** is an important goal for improved and efficient future corporate planning."



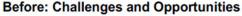
SAP LIFE SCIENCES CLOUD ANALYTICS STRATEGY

INVESTMENT THEMES AND PRIORITIES



Powering Predictive Financial Forecasts with

SAP® Analytics Cloud



- Overhaul and automate a costly, reactive, and time-consuming forecasting process used by its R&D finance team
- Leverage a universal and scalable solution across its entire R&D finance organization
- Empower financial planners with predictive insights to enhance decision-making capabilities

Why SAP

- Embedded predictive planning capability offered by the SAP® Analytics Cloud solution
- Native integration with the existing data foundation in SAP Business Warehouse powered by SAP HANA®, allowing years of historical data to be leveraged to enable more accurate and harmonized forecasting in a matter of hours rather than weeks
- · Single, integrated, scalable solution, lowering maintenance effort and reducing costs
- · Fast implementation and deployment of predictive planning capabilities

After: Value-Driven Results

- Shifted the focus of the R&D finance organization from traditional bottom-up financial forecasts to an automated predictive forecasting process – automating 14,000 out of 20,000 forecast data entry points
- Enabled the R&D finance team to deliver critical insights that lead to actions instead of manipulating and adjusting data
- Accelerated transformation and new ways of working, with efficient cross-functional collaboration between IT, business units, and finance centers of excellence



""Every minute we allow our R&D organization to focus on the science has an exponential impact on bringing transformative medicines and treatments to society."

David Dubowsky, Head of R&D Finance, F. Hoffmann-La Roche AG

70%

Of forecast data entry points automated with SAP Analytics Cloud 2 hours

To generate a US\$4.2 billion financial forecast – reduced from several weeks

F. Hoffmann-La Roche AG Basel, Switzerland www.roche.com Industry Life sciences Products and Services Pharmaceuticals and diagnostics Employees >100,000 Revenue CHF 58 billion (US\$62 billion) Featured Solutions SAP Analytics Cloud and SAP Business Warehouse powered by SAP HANA



Enterprise Analytics brings it all together

The DATA **SUPERPOWER**

AMOUNT

QUALITY



USAGE



VALUE

Data of any size In-Memory | Disk | Lake

Data of any kind Datasets | Streams | Models

Data for anyone BI | Planning | Predictive **Data-driven** enterprise



Data-Driven Enterprise Analytics

Technology Platform

USAGE

QUALITY

AMOUNT







Powerful visualization



Intelligent augmentation



Business planning

Data Layers



Business Layers

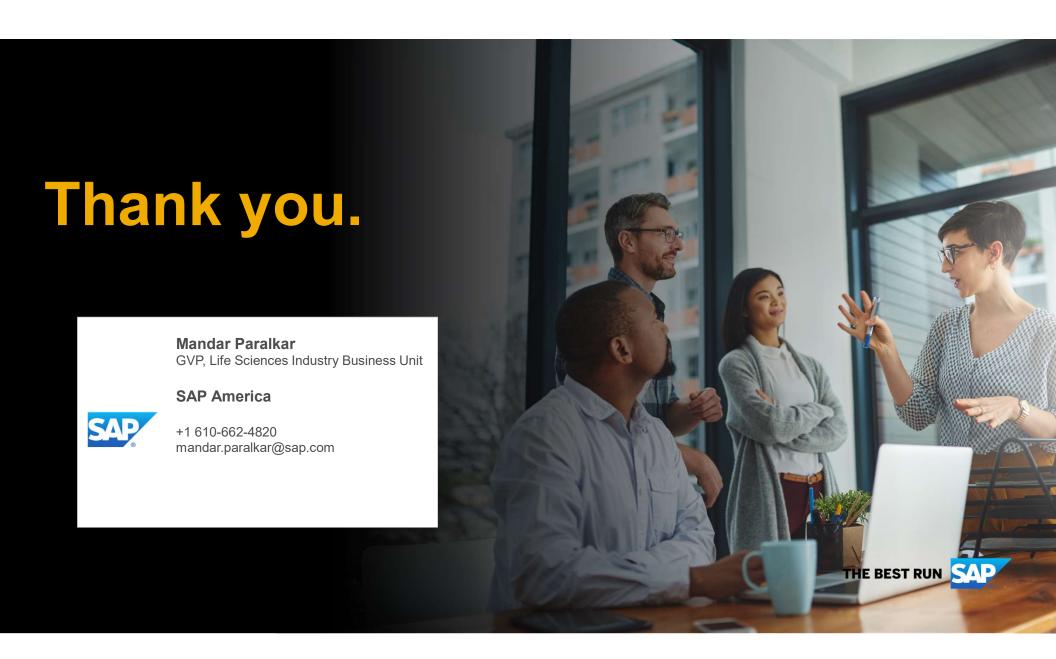




Data Governance



Data Transformations



SAP® Information Collaboration Hub for Life Sciences





SAP® Information Collaboration Hub for Life Sciences is a cloud-based offering that allows pharmaceutical partners to exchange drug serialization information more securely and easily. It has been designed to help reduce drug counterfeiting by providing a network to exchange serialization data with supply chain business partners. The hub follows directives issued by governments worldwide on the serialization of drugs and the corresponding compliance reporting requirements.

How can SAP Information Collaboration Hub for Life Sciences help you change the game?

Today, life sciences companies are facing the menace of counterfeit pharmaceuticals and are challenged by governments worldwide to better control the production and distribution of drugs. Now, SAP customers can counteract this threat and correspond to legal regulations by exchanging serialization data with supply chain business partners for improved drug traceability, resulting in reduced drug counterfeiting.

What are the key features of SAP Information Collaboration Hub for Life Sciences?

- Enables pharmaceutical trading partners to exchange large amounts of serialization data securely, including data for commissioning, decommissioning, and other serialization events
- Allows manufacturers to integrate third parties much more quickly into serialization processes in an agile supply chain, improving drug traceability
- Helps manufacturers and other value chain entities report to government agencies, thus adhering to regulatory requirements within different serialization legislations
- Uses blockchain technology to provide a secure, reliable, and distributed network to enable verification routing within the information hub

What are the benefits?

SAP Information Collaboration Hub for Life Sciences enables pharmaceutical trading partners to effectively fight counterfeiting and help ensure compliance with governmental reporting requirements. Other benefits include:

- Reduced cost and risk of implementing required collaboration capabilities
- Operations in multiple countries to comply with regulations wherever trading partners do business
- Verification of the authenticity of medicine packages returned to wholesale distributors from hospitals and pharmacies, as required by the U.S. Drug Supply Chain Security Act
- Proof of drug origins and authenticity to prevent fraud, protect the value of branded pharmaceuticals, and improve patient safety
- Easier and faster exchange of large volumes of data and messages in different formats to meet quality and regulatory requirements

Customer

Boehringer Ingelheim Improved the traceability and authenticity of pharmaceuticals – safeguarding patient health

Why SAP?

Based on SAP's long-standing industry experience, SAP Information Collaboration Hub for Life Sciences uses SAP Integration Suite to exchange messages and can provide connectivity options, depending on business needs and technical requirements. Along with the industry cloud portfolio, SAP combines the power of SAP S/4HANA® and SAP Business Technology Platform with intelligent suite solutions to provide vertical capabilities that deliver real business value.

SAP® Batch Release Hub for Life Sciences





SAP® Compliant Batch Release is an advanced solution that addresses the specific needs of quality management for batch release, enhancing business operations thereby improving patient outcomes

How can SAP Compliant Batch Release help you change the game?

The solution provides users with tools to streamline and simplify the full batch release procedure, including improved safety of patients, reduction of product recalls, and faster batch releases. The reduction of review cycle times enables scalability through the full automation while retaining compliance

What are the key features of SAP Compliant Batch Release?

- Accelerate the batch release process
- Enable review by exception
- Increase right first-time-rate
- Enable quality assurance for batch size-of-1

- Optimize Batch Release Operations
- Enable clinical and commercial batch release
- Reduce risk of product recall

What are the benefits?

SAP Compliant Batch Release helps

- · Achieve site level visibility and improve decision making by enabling automatic data synchronization
- Enable quicker and accurate batch release decision processes with greater compliance to quality requirements
- Allows quicker and flexible responses to future trends and new types of manufacturing with smaller batch sizes
- Provide overviews for the QA/QP in case of an audit to be able to show the decisions of the past were compliant

Why SAP?

Based on SAP's long-standing industry experience, SAP Compliant Batch Release extends the enablement of the Intelligent Enterprise by bringing software intelligence into the core process of batch release for pharmaceutical products.

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Industry Cloud | Life Sciences | Solution Summary

SAP® Intelligent Clinical Supply Management





SAP® Intelligent Clinical Supply Management is an advanced solution that helps life sciences companies improve and automate the supply process for clinical trial materials and gain increased visibility into the status of supplies worldwide.

How can SAP Intelligent Clinical Supply Management help you change the game?

Today, life sciences companies are missing transparency into clinical supplies, which makes clinical trial supply management a challenge. Now, SAP customers can readily facilitate demand forecasting, manufacturing, packaging, labeling, and shipment of clinical trial materials, gaining competitive advantages through faster time to market.

What are the key features of SAP Intelligent Clinical Supply Management?

- Enables blinding and randomization for clinical trials
- Infuses clinical trial parameters as well as enrollment rates into the supply and demand planning processes
- Supports new types of clinical trials and medicines

- Provides full visibility into global supply status, enabling a supplier network for stakeholders in the clinical trials process
- Proactively avoids shortages or waste when enrollment is faster or slower than expected

What are the benefits?

SAP Intelligent Clinical Supply Management helps life sciences companies gain transparency and insights into the clinical supplies process from source to site. Other benefits include:

- Fast cycle times: Reduction in cycle times for the clinical trial supply chain, supporting quick adaptation to change
- Improved accuracy: Integrated processes to reduce errors and delays; accurate planning to reduce inventory excesses
- Greater flexibility: Quick and flexible responses to future trends and new types of clinical trials with more complex trial design, with scalable architecture that accommodates multiple clinical supply models in one system
- Increased collaboration: Stakeholders for clinical trial supply management being able to work together, from suppliers to life sciences companies to logistics providers to clinical sites
- Improved efficiency: Processes simplified and automated, eliminating manual processes, reducing complexity, and providing system guidance
- Lower costs: Total cost of ownership lowered by leveraging customers' existing SAP S/4HANA® software and faster implementation of new solution aspects

Customer



Shape the future of clinical supplies operations and harmonize clinical and commercial supply chain management systems.

Why SAP?

Based on SAP's long-standing industry experience, SAP Intelligent Clinical Supply Management offers better visibility for inventory status during global clinical trials. Along with the industry cloud portfolio, SAP combines the power of SAP S/4HANA and SAP Business Technology Platform with intelligent suite solutions to provide vertical capabilities that deliver real business value.

SAP® Cell and Gene Therapy Orchestration







The SAP® Cell and Gene Therapy Orchestration solution helps life sciences companies organize, plan, and execute cell and gene therapy treatments. It covers the orchestration and integrity of the personalized therapy lifecycle and helps ensure that the right patients get the right treatments without errors.

How can SAP Cell and Gene Therapy Orchestration help you change the game?

Today, the market for cell and gene therapies is growing massively, and the demands for personalized therapies are rising. However, traditional supply chains do not apply to these innovative treatments. Integration with a multitude of stakeholders, time sensitivity, small batches made to order, and scalability are some of the key challenges for manufacturers. Now, SAP customers can meet those challenges by orchestrating supply chain execution and connecting business processes to create greater visibility and reduce cycle time and overall operational costs.

What are the key features of SAP Cell and Gene Therapy Orchestration?

- Track and link patient and product details with chain of identity and chain of custody
- Perform digital order management with configurable orchestration of the delivery process for different therapy modalities
- Manage shipment order lifecycle (courier booking, handovers, etc.)
- Allow confirmation of schedule and manufacturing slot
- Enable digital document exchanges and lifecycle, including labels

What are the benefits?

SAP Cell and Gene Therapy Orchestration helps companies to reduce the turnaround time of inventory while smoothly integrating comprehensive supply chain processes. Other benefits include:

- Reduced risk of quality noncompliance by enabling a chain of identity and chain of custody so that patients get the right medicine
- Reduced order fulfilment lead time by streamlining critical value stream management activities and business processes
- Reduced data integration costs by providing built-in integration events and interfaces with SAP ERP and open APIs to easily integrate with treatment center platforms and manufacturing organizations

Impact

10%-20%

Reduced risk of quality noncompliance (for greater patient safety)*

10%— 20% Reduced data integration costs*

5%- 50%
Reduced order
fulfilment lead time*

Why SAP?

Based on SAP's long-standing industry experience across the entire value chain of supply chain management – from planning, forecasting, and manufacturing to logistics – SAP Cell and Gene Therapy Orchestration extends the enablement of an intelligent enterprise by bringing software intelligence into the core processes of cell and gene therapy. Along with the industry cloud portfolio, SAP combines the power of SAP S/4HANA® and SAP Business Technology Platform with industry-leading solutions to provide vertical capabilities that deliver real business value.

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